48.991





FINANCING ASIA'S FUTURE

ANNUAL REPORT 2021



Table of Contents

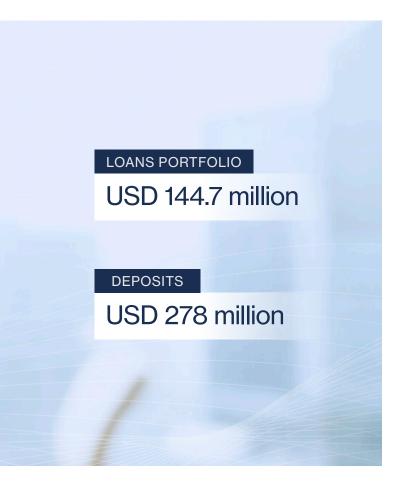
Message from the Chairman	4
Corporate Profile	9
Mission/Vision/Philosophy	11
Organizational Structure	12
Board of Directors	14
Profile of Management	18
Financial Highlights	21
2021 Performance	22
2021 Achievements	23
Customer Care Enhancement	24
Employee Development	27
Fintech and Digital Banking Infrastructure	29
Branch Network Expansion	31
Financial Statements	32
Report of The Board of Directors	34
Independent Auditor's Report	36
Statement of Financial Position	39
Statement of Profit or Loss and other Comprehensive Income	40
Statement of Changes in Equity	
Statement of Cash Flows	42
Notes to the Financial Statements	43

MESSAGE FROM THE CHAIRMAN



Dear Shareholders and Stakeholders,

I am pleased to report the results of B.I.C (Cambodia) Bank Plc. (the "Bank" or "BIC Bank") for the year ended 31 December 2021.



ANOTHER YEAR OF PERSEVERANCE & GREEN SHOOTS ON THE HORIZON

To begin with, I sincerely hope and wish that all of you have been, are, and continue to be in good health and well-being.

Where the year 2020 brought on a set of unique and, in our lifetime, unprecedented challenges, the year 2021 had brought on a continuation of many of the same challenges stemming from the Covid-19 pandemic, but also the beginning of a divergence in paths between those more fortunate and less fortunate, those who got lucky, and the various policy outcomes that have been taken by governments around the globe. I am sure I am not alone in sharing my gratefulness and feelings of good fortune that on account of the Cambodian experience, those challenges have been met head-on extremely well, and the results are starting to show. The macroeconomy and key industries, including ours in banking and finance, have managed to retain their stability throughout, despite the onset of supplychain disruptions starting to show. Often ahead of its regional peers, Cambodia has managed to open again to the rest of the world one step at a time, welcoming back travellers and opening up once more for trade, commerce and industry. At pixel time, the country is well and truly back open to tourism and has often been a regional policy leader in this respect.

It is therefore not surprising that there are very clear signs of the green shots of recovery showing. Whilst today's challenges in the global arena are once again immense and to some degree unprecedented, and more than ever supply-chain disruptions continuing to make a real-world impact on all, I take solace and hope in the fact that much of the western world has returned well and truly to business as usual, and whilst it is true that much of the Asia Pacific still has some catching up to do, lest us not forget that throughout most of the past two years, it was this same Asia Pacific that avoided the severest impact of the pandemic, and kept the factories running, and trade flowing as freely as possible. It is therefore not too far-fetched to expect a balanced, and more importantly, sustainable economic recovery, uneven in parts perhaps, but robust overall, for the next 2-3 years.

Whilst real GDP growth, having come in below projections at 2.2% for 2021, the 2022 projections are for 5.1% real GDP growth, increasing to 5.9% for

2022, according to the IMF's World Economic Outlook (April 2022). Importantly, the Consumer Price annual increases for 2022 and 2023 are projected at 3% for both years, stabilising from the 2021 numbers of 4.2%. Furthermore, Cambodia's external position is set to improve significantly, from a Current Account Balance of -26.7% of GDP reducing to -17.4% in 2022 and -9.5% for 2023.

Hopeful and wishing for a robust recovery and more signs of the green shoots that we are already seeing, we at BIC Bank shall strive to continue to persevere and be an active participant in the ongoing recovery for the Kingdom of Cambodia, for the betterment of lives and livelihoods.

ECONOMIC OUTLOOK

Whilst the actual real GDP growth for 2021 has been marked down, from a projected 4.2% to 2.2%, the Asian Development Bank's Asian Development Outlook (ADO) 2022 forecasts an even more bullish 5.3% growth rate for 2022 and 6.5% for 2023. Worthy of highlight is industry output growth at 8.1% for 2022 and 9.1% for 2023. Robust service sector activity is not lagging far behind.

Whilst the Chinese economy has as a whole been a beacon of stability for the period 2020-21, a challenging start to the year for its economy may not necessarily be an entirely negative factor for the global and regional macroeconomy, knowing full well that eventually the Chinese economy will itself come out of the doldrums of Covid-19, and in the backdrop of runaway inflation and supply-chain challenges, in particular to food, energy and mineral commodities, a Chinese economy temporally behind its steady-state growth path may yet prove to be a stabilising factor to the world economy. Indeed, part of the upward revision to Cambodia's growth prospects can be found in a better outlook for external export demand for Cambodian garments, travel goods and footwear, due to some displacement of orders from China as well as the recent free trade agreements with China and South Korea, as well as the new investment law, according to the ADB's Asian Development Outlook (ADO). Service sector momentum is also expected to receive some tailwind from the upcoming 2023 Southeast Asian Games being hosted by Cambodia.

BUSINESS REVIEW

BIC Bank has had a persevering 2021, having maintained its steady growth path in its revenue growth and operating performance, despite the challenging environment brough on by Covid-19. Yet again, improvements to its digital domain, customerfacing technologies, and investments to its backend systems in 2021 have brough about continual service improvements which we trust have made a real difference to our clients and customers. 2021 has seen a significant revamp and upgrade to its online banking offerings as well as to the BIC Mobile app. We continue to strive to do better and make gradual but lasting improvements as we gather feedback from our clients and customers.

In a reflection of our ever-increasing capabilities, I am also pleased to highlight our partnership and collaboration with Krung Thai Bank PCL (KTB) of Thailand in offering an easy, convenient, and safe money transfer service solution to customers wanting to transfer money to Cambodia via the ASEAN Payment Gateway (APG). We are immensely proud of our team for this achievement and are working hard to continue building on such partnerships in order to better service our customers.

BANK'S FINANCIAL PERFORMANCE

In its third full fiscal year of operations, during the 12 months ended 31 December 2021, the Bank made a net profit of USD 0.55 million (2020: net profit of USD 0.44 million), with its gross profit before tax at USD 1.05 million (2020: gross profit before tax USD 0.59 million). During the reporting period, BIC Bank has managed to significantly grow its operating revenues to USD 15.76 million (2020: USD 7.61 million), whilst growing its total assets to USD 357.46 million (2020: USD 268.98 million), with loans portfolio making up the largest component at USD 144.70 million (2020: 74.50 million). Meanwhile, deposits from customers and banks stood at USD 278.00 million for the period (2020: USD 190.00 million).

BANK'S FUTURE FOCUS

BIC Bank is part of the BIC Group (the "Group") which is an investment group active in South East Asia across the sectors of banking, real estate, energy and financial services.

With Cambodia being a core market that the Group operates in, we look forward to continuing our investments into the Bank's improved operations, services and competitiveness. A core focus towards our continued efforts is in the digital domain, whether it be Apps, online functionality, security and partnership building to provide new and exciting features to our customers and clients.

Another key area of focus will be in the capital markets space, especially post-Covid-19, where we anticipate accelerated business opportunities that our Bank's expertise is well placed to harness. We aim to use our Group businesses as well as those of strategic and technology partners to bring this nascent subset of our industry to the fore in Cambodia, with the hope that we are able to successfully transact a number of showcase projects whether it be in the finance, bancassurance, Mergers & Acquisitions or private banking space.

ACKNOWLEDGEMENT

On behalf of BIC Bank, I would like to express our great thanks and gratitude to the Board of Directors, the officers and the entire staff of the National Bank of Cambodia for their continued leadership, guidance all the while maintaining monetary stability and a steadfast response especially during this past and current pandemic year.

I would like to express our sincerest gratitude to our valued customers, clients and partners for their continued loyalty, support and trust. We take pride in your vote of confidence in us and strive to service you better, taking the customer and client experience from strength to strength, whilst deepening our relationship and looking to share in the prosperity that hopefully these green shoots of recovery on the horizon hope to bring.

Finally, I would take this opportunity to express our gratitude to our Board of Directors, the Bank's entire team and all of our staff, our advisers and last but not least, our shareholders for their support, diligence and commitment. I hope now more than ever that the Bank will continue to enjoy such unwavering support in the years to come.

Sincerely and with the warmest regards,

YIM LEAK
Chairman of the Board of Directors



The bank was originally established by Asia Investment and Financial Services Sole Co., Ltd of Lao PDR, Paradise Investment Co., Ltd of Kingdom of Cambodia and Prime Street Advisory Co., Ltd of Kingdom of Thailand. On 29 September 2020, the National Bank of Cambodia granted the approval to transfer all shared held by Paradise Investment Co., Ltd (Cambodia) and Prime Street Advisory Co., Ltd (Thailand) to Mr. Yim Leak, further strengthening the shareholders' commission of BIC Bank's vision and mission.



CORPORATE PROFILE

B.I.C (Cambodia) Bank Plc. ("the Bank") is a commercial bank incorporated and registered in the Kingdom of Cambodia. The Bank was incorporated on 14 November 2017 under the Cambodian Law on Commercial Enterprises and licensed under the regulation of the National Bank of Cambodia ("NBC"). The Bank obtained the NBC license on 18 July 2018 and commenced operations on 8 August 2018.

The Bank is principally engaged in all aspects of banking business and the provision of related financial services in the Kingdom of Cambodia.

Bank's Head Office and Main Branch

No. 462, Monivong Boulevard, Sangkat Tonle Bassac, Khan Chamkarmon, Phnom Penh, Cambodia.



Mission

To become the best local financial partner, we must be smarter and quicker to produce more benefits to our customers, by providing innovative and practical solutions to meet their needs. We are committed to maximize the benefits for our customers and stakeholders. We will constantly improve our business services, by continuously investing in our people, innovative ideas and technology. Our partnership with our customers will be built on mutual respect, openness, honesty and awareness of their needs.

Vision

To be the preferred bank by offering the best personalized service to our customers and offering innovative products and solutions that are technologically advanced and meet our customers' needs and expectations. Our people are our greatest asset. As such, we place great importance in developing them. A dynamic human capital development process will drive our competitive edge.

To provide our customers best services and secure banking

To meet our customers' banking and financial needs

Customer Perspective

Employee Perspective

Philosophy

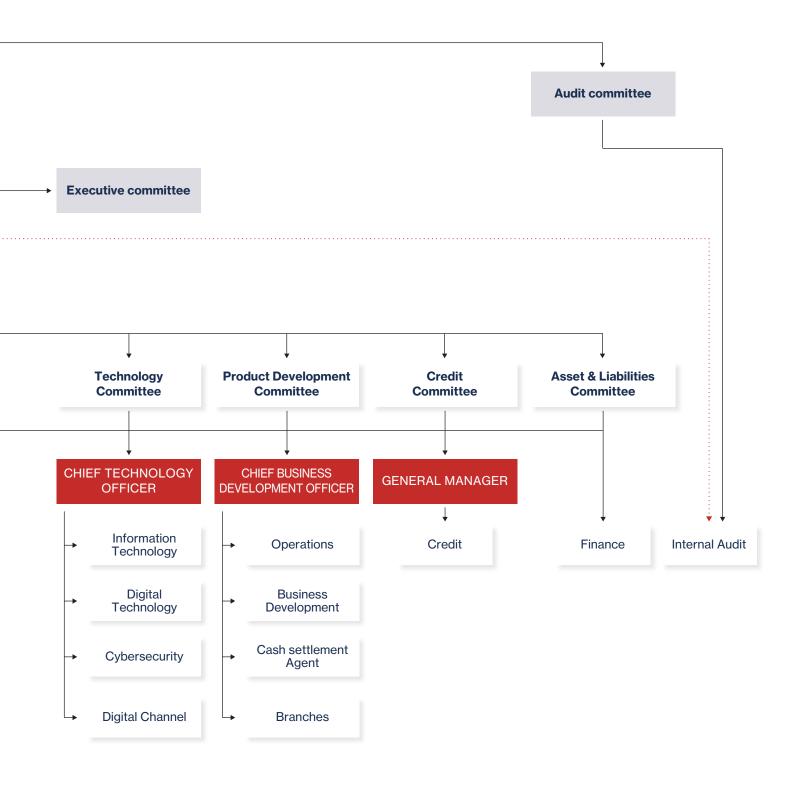
Community Perspective

To support the Government's policies and objectives, and to contribute to the betterment of the community, and ultimately, the country.

To create a superior shareholder value and

sustainable returns on assets.

ORGANIZATIONAL STRUCTURE BOARD OF DIRECTORS Remuneration and Risk Committee Nomination Committee CHIEF EXECUTIVE OFFICER Secretary Human Resource Business Continuity Purchasing Committee Committee Committee Legal and HR & Admin Risk Marketing Compliance



BOARD OF DIRECTORS



MR. YIM LEAK is present on the board of a number of companies, namely Chairman of BIC Bank (since 2020, serving on the board prior to that) and BIC Insurance (since 2019), both public companies, as well as Chairman of One Central Tower and U. Property Management, private companies active in the property sector, amongst several others in both chair and board director positions.

Having steadfastly served his country and motherland during his early adult years, MR. YIM LEAK began to shape a grand vision for Cambodia and its rapid ascent in the global economic and business stage. This vision is one that is held close to heart and shared by his family, manifesting itself not only in his contributions to developing Cambodia's banking and finance sector, but also in the visionary Beong Snor project, a landmark, community-driven, neighbourhood lifestyle multi-use property development.



SHUN BIN ABDULLAH
Director/
Chief Executive Officer

MR. ZULKIFLEE has over 40 years of banking operations and management experience starting from Affin Bank (M) Bhd and later joined one of the largest banks in Malaysia, Public Bank Berhad. Apart from Malaysia, MR. ZULKIFLEE was posted to VID Public Bank in Vietnam in 1996 until 2000. During his posting in Vietnam, he was in Hanoi Capital City, Ho Chi Minh City and Danang City offices. In 2003, Mr. Zulkiflee was posted to Public Bank Berhad, Vientiane Branch and later in 2008 he set up International Commercial Bank Lao Limited for ICB Financial Group Holdings AG now known as BIC Bank Lao Co., Ltd.

MR. ZULKIFLEE holds a Master Degree from Multimedia University, Malaysia and Diploma in Management from Institute of Supervisory Management, United Kingdom.



MRS. ADEL LEILANIE G.
LEGARTA
Director / Chief Business
Development Officer

MRS. ADEL graduated from the Pontifical University of Santo Tomas, Manila, Philippines, major in Business Management.

With 31 years of banking experience, MRS. ADEL started her career with Rizal Commercial Banking Corporation in 1991. In 2001, she came to Cambodia and has worked in Canadia Bank for various managerial positions as Planning Manager, Card Center Marketing Manager and International Business Relationship Manager. In May 2006, she also joined Sciaroni and Associates Law and Investment Firm. Then in April 2008, she worked with ABA Bank for various senior management positions as Chief Marketing Officer, Chief Client Relationship Officer and Flagship Branch Manager. She has successfully spearheaded the introduction of (Development Bank of the Philippines) DBP EC-Remit to commercial banks for serving the Filipinos in Cambodia for their remittance back home.

MRS. ADEL is currently working with BIC Bank Cambodia as Chief Business Development Officer.



MR. MC COSH JOHN EDWARD Independent Director

MR. MC COSH JOHN EDWARD has worked in the US, Europe, Africa and Asia in various management and operations roles. MR. JOHN is currently VP of Development for BIC Group, before which he was CEO of Sapparot Group and prior with Four Seasons Hotels and Resorts opening new properties, leading teams and developing operating procedures, and service and product standards.

MR. JOHN completed an MBA from HEC Paris and University of Witwatersrand and undergraduate degree from Ecole Hôtelière de Lausanne.

BOARD OF DIRECTORS



MR. RUTSARAN MOONSAN Independent Director

MR. RUTSARAN MOONSAN holds a Bachelor Degree in Agricultural Industry from Kasetsart University, Thailand along with a Master Degree in International Business from the University of Greenwich, London with Second Class honor.

Prior to joining AIF Group, MR. RUTSARAN has more than 8 years working experiences in Trading and Banking. During his time in the Bank, he had been assigned as a Relationship Manager for the number of important clients of the Bank with the accumulated account transaction valued of more than THB1 Billion and was able to double the account transaction values within a year.

After that, MR. RUTSARAN joined YLG Bullion International and was assigned to set up the Singapore Branch of the Company, and recruit new international clients. With his talents in communication and trading skills, he had contributed in assisting YLG to be the largest Bullion Trading company in Thailand. When Joining AIF Group, MR. RUTSARAN has helped develop AIF Gold Trading to be the largest and the only active Gold Importer in Laos.

He has also helped in setting up the Asia Loyal to be a successful distributor of many specialized and construction vehicles and equipment. In supporting the Property Development Business of the Group, he has initiated and setting up the food and beverage business subsidiaries for the AIF Group.



PROFILE OF MANAGEMENT



MR. VONG has gained proven extensive experience in driving business and technological innovation and leading the establishment of innovation and technology development with leading financial institutions and telecommunication companies in numerous technical and senior leadership roles.

He has worked with various local and regional banks at Sathapana Bank, PhillipBank, Maybank Cambodia, Cambodian Public Bank, and co-founder setting up two commercial banks system infrastructure in Cambodia, with expertise in many key areas such as managing complex application and project portfolios, covering all aspects of IT, Cybersecurity, Digital Technology Strategy development & implementation, System Resiliency, Business Process, Corporate Governance, Enterprise IT Architecture and Build Digital Bank Channels.

He has been appointed as Group Chief Technology Officer on 01 September 2021 in addition to his current responsibilities at BIC Bank Cambodia.



MR. BAN MARA Senior Manager, Finance and Treasury

MR. MARA joined BIC Bank in September 2018 as Finance Manager. He has more than 10 years of experiences in the field of Finance with two commercial banks i.e. Phnom Penh Commercial Bank and Phillip Bank Plc. He has experience in financial reporting, taxation, fund management, budgeting, business planning and also experience in managing various projects including CIFRS Conversion and Core Banking System.

He graduated with a Bachelor Degree in Finance and Banking from National University of Management in 2010 and he is currently pursuing his ACCA Degree at CamED Business School, Phnom Penh, Cambodia.



MR. THONGSAVATH
PRANYVONG
Senior Manager, Operations

MR. THONGSAVATH graduated with Master's Degree from the London School of Commerce (London Campus) which is an associated college of the Cardiff Metropolitan University, London, the United Kingdom, major in Master of Business Management and Administration.

Before devoting to his full-time to B.I.C (Cambodia) Bank Plc., MR. THONGSAVATH started his career with BIC Bank Lao Co., Ltd since late 2010 served as the Customer Service and Teller. He has been promoted to be a Credit Officer and Senior Credit Officer respectively with experiences over 4 years in the Credit Department. In 2017, he has been given opportunity to be in charge as Head of Treasury cum Relationship Manager.

In 2019, MR. THONGSAVATH was appointed to be the Operations Manager at B.I.C (Cambodia) Bank Plc. With all of his experiences and dedication in so various tasks from Operations Manual, Operations Policies and Procedures, as well as handling branches well, 2021, MR. THONGSAVATH has been promoted to Senior Operations Manager at the Bank.



MR. YUN VETH Senior Manager HR & Admin

MR. VETH graduated with a Bachelor Degree in English Literature from Phnom Penh International University (PPIU) in 2010 and he successfully completed Master Degree in Business Administration at Norton University in 2016.

Because of his commitment and enthusiasm, MR. VETH has advanced his career from an Administration Assistant at his university to be an Administration Officer, at Phnom Penh Commercial Bank, as a Senior Administration Executive at Phillip Bank Plc then promoted to Administration Manager within 7 years. He has experience of more than 10 years with commercial bank in his field.

MR. VETH joined BIC Bank as HR & Admin Manager.

PROFILE OF MANAGEMENT



MR. HONG BUNCHHAY Manager, Internal Audit

Mr. BUNCHHAY joined BIC Bank as Internal Audit Manager in September 2019. He has over 8 years of experience in internal and external audit within the microfinance and banking industry, NGOs, and local and international companies. His expertise is related to review, evaluate, and recommend on the internal control system, risk management, corporate governance and fraud/misconduct investigation in the institutions. Before joining BIC Bank Plc, he held various positions including Audit Assistant at KPMG Cambodia Ltd, Internal Audit Supervisor at ABA Bank, and other management roles.

MR. BUNCHHAY holds Bachelor Degree of Accountancy from National University of Management (NUM), and Bachelor Degree of Arts in International Studies (International Economics) from Institute of Foreign Languages (IFL). He has just graduated his Master Degree of Business in Finance from Royal University of Law and Economics (RULE) and is currently pursuing ACCA Degree at CamEd Business School. Moreover, he held many professional certificates from local and international professional institutions/associations, including KPMG, CIF, IIA, IBF KHR, IBF SG, CEB etc.



MR. TEN NIMAL Deputy Manager, Risk and Compliance

MR. NIMAL has more than 10 years of experience in various fields such as NGOs, banking and insurance industries. He is working at B.I.C (Cambodia) Bank Plc. as Deputy Manager, Risk and Compliance whose main role is to lead Risk and Compliance Department. Prior to joining BIC Bank, he worked at H.I Microinsurance Plc. as a Risk and Compliance Manager, at FAMILY Microfinance Plc. as a Compliance Manager and as a Senior Legal and Compliance Officer at PRASETHPHEAP Finance Plc.

Before MR. NIMAL commenced to work in the financial industry, he gained a number of social work experiences, in the Non-Governmental Organization sector. He worked for Hagar Cambodia Foundation as a Vocational Training Officer and at Salvation Centre Cambodia as a Project & Community Supporting Officer. He also volunteered at "The Key" law firm as a Paralegal and a member of lawyer association from 2012 to 2017.

MR. NIMAL successfully completed Master Degree in Law at Royal University of Law and Economics (RULE) in 2018 and graduated with Bachelor Degree in Law at National University of Management (NUM) in 2016 and also graduated with Bachelor Degree in English Literature at Sachak Asia Development Institute (SADI) in 2014.

FINANCIAL HIGHLIGHTS

	FY 2021	FY 2020
OPERATING RESULTS(US\$'000)		
Operating Revenue	15,759	7,496
Profit / (Loss) before taxation	1,050	592
Net profit / (Loss) for the year	554	439
KEY BALANCE SHEET DATA(US\$'000)		
Total Assets	357,463	268,981
Loan and Advance to Customer	144,710	74,508
Total Liabilities	281,204	193,277
Deposit from banks and customers	277,946	190,060
Statutory share capital	75,000	75,000
Shareholder's equity	76,259	75,705
FINANCIAL RATIOS(%)		
Return on assets(ROA)	0.15%	0.16%
Return on equity(ROE)	0.73%	0.58%
Liquidity ratio	133%	168%
Loan to deposit ratio	56%	42%
Non-performing loans to total loans	1.03%	0%
CAPITAL MANAGEMENT		
Net worth(US\$'000)	75,276	74,184
Solvency ratio(%)	28%	39%

2021

PERFORMANCE

BIC Bank chose to actively respond to the threats in the turbulent economic environment and take advantage of the opportunities that arose.

The Bank deposits, loans and account openings grew robustly year-on-year. The significant increase drove us to shift our business strategies. Across our business segments, we offered flexibilities, a range of offerings that were tailored to our customer's needs during these difficult times.

From the Technology aspect, the Bank made a significant investment to shift to a new core banking. This will further increase efficiency and gives the Bank the extra capability to focus on value-added activities that support long term growth.

Our Bank Team is solid.

We are committed to invest our pillars, which are the foundation of the Bank:









Deposits

The loan growth reached up to 94% in 2021. New lending parameters were implemented to manage risk while addressing the needs of our borrowers. Our priority was to ensure that eligible customers were able to access loan when they needed them the most.

We exercised prudence with respect to our loan business while we continued to extend financial assistance to loan borrowers affected by economic downturn. Amidst the challenging atmosphere, the Bank continued to grow its deposits to **69.50%** in 2021. We needed to ensure that our products and services remained accessible to our customers, especially those with urgent needs.

ACHIEVEMENTS Annual Report 2021

CUSTOMER CARE

ENHANCEMENT



Premium Banking - Agile and Preferential Service

BIC Premium Banking offers the convenience of a specialized, an agile and preferential service to a certain set of customers known as High-Net-Worth customers.

As the customer banking behavior evolves, we offer modern banking service, involving an individual approach, quality and comfort, reliability and confidentiality, convenience and profits, effective time and finance management. We currently have two Premium Banking Lounge locations, on Sihanouk Boulevard Branch and Toul Kork Branch. Modern design and conveniently equipped-meeting rooms with dedicated Relationship Officers to assist our High-Net-Worth customers to connect across our products and services.



We focus on Customers

We consider customer trust as the main asset and most important capital of our Bank. We are ready to become their reliable financial partner and assistant in banking, providing special privileged attitude and professional support by team of Relationship Officers of the Bank.



Moving Forward with a Differentiated Customer Service



Wealth Starter-Preferential rates

We will assist customers to build their wealth easily with our product solutions and offers that fit to their needs.



All in one Digital Banking Experience

With more available valuable service apps, customers will be able to manage their finances more flexibly with our BIC Mobile app.



Professional Expertise and Support

Highly qualified Team to provide tailored and efficient banking services to achieve your financial goals.



Fabulous Banking Rewards

Entitlement for customers to get much more range of rewards.



Customer Experience Matters with BIC Value

As the demand for more valuable-added service is high, for brand awareness, we have broadened our strategic partnerships with various local establishments to be our corporate merchants for BIC Value. Merchants are diversified from a wide range of food and beverage, hotel industry, schools, health-wellness and leisure.

We have more than 300 merchants which our customers can avail discounts and special privileges, it is a bank program which gives value to our customer's purchases. BIC Value is now on BIC Pay, our QR scan service to pay via mobile. This digital service initiative is to boost the number of account openings and sales of our merchants at the same time.

Most Banks offer the same products and services, our commitment of building good customer experience will build trust, confidence and loyalty and on top will give us a competitive edge over our competitors.



EMPLOYEE

DEVELOPMENT

BIC Bank has commenced its operation in August 2018 with a number of 26 staff and now 2021 increased to 110 staff.

As a new bank, we provide both inhouse and outside learning, training and development opportunities to support every stage of the developing journey for both new and existing employee. Staff rotation program is is one of our methods to develop and unlock the potential of each employee who is willing to grow with their talent and destiny.

Providing the trusted and convenient financial products and services to our customers is only possible when we have resourceful people working with us. We welcome and encourage the young and talented people who wish to grow and keep learning new things with us for reading and fulfilling customer need as well as support and assist each other.

Continuing our efforts in providing many opportunities for career progression, knowing that employees are an asset to the Bank's perspective, the Bank strives to attract and employ candidates with the right credential, attitude and level of experience that are needed for the Bank to succeed. The Bank believes that the human resource development framework can help employees in developing their personal and organizational skills, knowledge and abilities, are essential to developing a workforce which can accomplish the Bank's goals.



1. Training

The key to successful new employee training is to make your new colleagues feel welcomed, appreciated, and productive from day one. To help employees feel welcomed, avoid overwhelming them with facts, figures, flowcharts, and new faces on their first day. Make sure their office and equipment such as phone, laptop, and email account are set up and ready to go, and that someone is prepared to show them how everything works.

Even during the pandemic, our staff has attended both internal and external training courses within the Bank, Institute of Banking & Finance and other organizers such as:

- Internal Audit Foundation
- Compliance level 1
- · Regulatory Compliance

Aside from the internal training, our staff has the chance to attend a number of workshops, meetings and briefing sessions to update and gain more knowledge with regulators, partners and colleagues regarding to new law and regulation.



2. Orientation



Orientation is important as it signifies the beginning of the relationship between employee and employer. The first day of work is the most important, as new hires are seeking to affirm their decision to accept your offer of employment. A smooth transition into a new role benefit both new employees and their new managers and colleagues. By clearly communicating expectations and responsibilities to a new employee, they can start being productive quickly. As part of an effective onboarding process, a thorough and engaging orientation can also help reduce new employee turnover due to misunderstood or unmet expectations. Additionally, a clear policy for employee orientation will ensure that all new team members receive the same training and information.

All new employees who start working with BIC Bank will attend the staff briefing conducted by HR and other departments regarding to bank's policies, code of conduct, internal rules, products and services and culture especially the digital products that we have and future plans.

Immediate supervisor and team also do job briefing and guide, assist and support the new employee in getting well on performance and success with their new roles.

FINTECH AND DIGITAL BANKING

INFRASTRUCTURE

Digital Technology

With the extended value in existing digital banking and services, BIC Mobile version 2 has been released with more customer centricity equipped with attentive user interface and features including Account listing, SplitBill, ATM and Branch Locator, Fund Transfer, QR Payment, InterBank fund transfer via FAST System and the with upcoming Bakong payments.

In addition, BIC Bank has also obtained the principal license from Mastercard and launched as Debit Card issuer in June 2021. These will be surfing our customers with preferable digital banking experiences.





Digital Channels and Customer Care Center

BIC bank utilizing tech to create and expanding our customer experiences. We have promoted and buzz up our bank's products and services that reach out to our customer via official digital channels such as Facebook, Instagram, Telegram, LinkedIn and YouTube.

Our responsive and experienced customer service is ready to provide customer assistance and resolve complaints anytime during business hours. The 10-hour team monitors all transactions and will take immediate action if so required. Customers could reach out to us for supportive options via Call or Messenger Chat.



Information Technology and Cybersecurity

The Bank has already migrated to a core banking system with more flexibility and better scalability, Temenos T24, which can accommodate and refine digital banking experience as well as ability to integrate with third-party systems include digital payments, fintech and especially regulatory projects such as NBC FAST and Bakong, etc.

Our banking systems are running on cluster environment which ensure high availability for our banking services. Additionally, we have been upgrading and expanding bank's IT Infrastructure at DR site in order to ensure the reliability, availability, and recoverability of critical IT systems in case of any disasters or any system disruptions. We also take extra steps to develop our own IT Helpdesk system to provide responsive IT service support on various business department needs.

With the same pace of enhancing on the new systems and the wave of digitization, the bank has put strong initiative to continuously protect our customer data and banking system from sophisticated cyberattack. The bank has implemented security controls include web application firewall to protect our mobile banking, web applications from external attack, border gateway protocol (BGP) and next gen malware detection and response on our systems as part of continuous process. We would be ensuring the better digital banking experience to our customer and robust security in place.

BRANCH NETWORK

EXPANSION

This is essential to assure that BIC Bank will serve its growing number of customers as well as attracting the most customers possible. Two new branches opened its doors, strategically located in the business districts of Phnom Penh.







On 8th April 2021, Toul Kork Branch, located at 11BF, 11 BG & 11 BH, Phum 8, Street 516, Sangkat Boeng Kak Ti Muoy, Khan Toul Kork, Phnom Penh, and on 18th August 2021, Preah Sihanouk Boulevard Branch, No. 87, Preah Sihanouk Blvd., Sangkat Chakto Mukh, Khan Doun Penh, Phnom Penh commenced banking operations to the public. Both branches are inspired with the look and feel of modern banking. Equipped with spacious Premium Lounge as the highlight of these branches will provide the best customer experience as well as convenience in banking.



FINANCIAL STATEMENTS

For The Year Ended 31 December 2021 And Report Of The Independent Auditors



REPORT OF

THE BOARD OF DIRECTORS

The Board of Directors submits this report together with the audited financial statements of B.I.C (Cambodia) Bank Plc. ("the Bank") as at 31 December 2021 and for the year then ended.

The Bank

B.I.C (Cambodia) Bank Plc. was incorporated in the Kingdom of Cambodia on 14 November 2017 under the Registration No. 00029200 issued by the Ministry of Commerce and commenced operations after obtaining the license from the National Bank of Cambodia ("NBC") on 18 July 2018.

The registered and head office of the Bank is currently located at No. 462, Street 93, Sangkat Tonle Bassac, Khan Chamkarmorn, Phnom Penh, Kingdom of Cambodia. Currently, the Bank has two branches in Phnom Penh and one branch in Sihanouk Province.

As at 31 December 2021, the Bank had 110 employees (2020: 94 employees).

Principal activities

The principal activities of the Bank comprise the operations of core banking business and the provision of related financial services in the Kingdom of Cambodia.

Results of operations

The results of the Bank's operations for the year ended 31 December 2021, and the state of its affairs as at that date are set out in the accompanying financial statements.

The Board of Directors does not recommend the payment of any dividends in respect of the year ended 31 December 2021 (2020: nil).

Board of Directors

The members of the Board of Directors of the Bank during the year and to the date of this report are as follows:

Name	Position	Date of Appointment	
Mr. Yim Leak	Chairman	28 August 2019	
Mr. Zulkiflee Kuan Shun Bin Abdullah	Director	9 August 2018	
Ms. Adel Leilanie Gaba Legarta	Director	1 April 2020	
Mr. Rutsaran Moonsan	Independent director	9 August 2018	
Mr. John Edward Mc Cosh	Independent director	1 April 2020 (resigned on 1 July 2021)	

Auditors

The Bank's financial statements as at 31 December 2021 and for the year then ended have been audited by Grant Thornton (Cambodia) Limited.

Directors' benefits

During and at the end of the year, no arrangements existed to which the Bank is a party with the objective of enabling the directors of the Bank to acquire benefits by means of the acquisition of shares in or debentures of the Bank or any other body corporate.

Since the end of the previous year, no members of the Board of Directors of the Bank have received or became entitled to receive any benefit (other than a benefit included in the aggregate amount of emoluments received or due and receivable by the Board of Directors as disclosed in the financial statements) by reason of a contract made by the Bank or a related corporation with a firm of which a director is a member, or with a company in which the director has substantial financial interest other than as disclosed in the financial statements.

Board of Directors' responsibility in respect of the financial statements

The Board of Directors is responsible for ensuring that the financial statements are properly drawn up so as to present fairly, in all material respects, the financial position of the Bank as at 31 December 2021 and its financial performance and its cash flows for the year then ended. In preparing these financial statements, the directors are required to:

- i. adopt appropriate accounting policies in accordance with Cambodian International Financial Reporting Standards ("CIFRSs") and guidelines of the NBC, which are supported by reasonable and prudent judgements and estimates, and then apply them consistently,
- ii. comply with the disclosure requirements of the CIFRSs or, if there has been any departure from such requirements in the interest of true and fair presentation, ensure that these have been appropriately disclosed, explained and quantified in the financial statements,
- iii. maintain adequate accounting records and an effective system of internal controls,
- iv. prepare the financial statements on a going-concern basis unless it is inappropriate to assume that the Bank will continue its operations in the foreseeable future, and
- v. effectively control and direct the Bank in all material decisions affecting its operations and performance, and ensure that such have been properly reflected in the financial statements.

The Board of Directors is also responsible for safeguarding the assets of the Bank and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Board of Directors confirms that the Bank has complied with the above requirements in preparing the financial statements.

Statement by the Board of Directors

In the opinion of the Board of Directors, the accompanying statements of financial position, profit or loss and other comprehensive income, changes in equity and cash flows, together with the notes thereto, have been properly drawn up and give a true and fair view of the financial position of the Bank as at 31 December 2021, and of its financial performance and its cash flows for the year then ended, in accordance with CIFRSs and guidelines of the NBC.

On behalf of the Board of Directors:

Mr. Zulkiflee Kuan Shun Bin Abdullah

Director

Phnom Penh, Kingdom of Cambodia 28 March 2022

INDEPENDENT

AUDITOR'S REPORT

Grant Thornton (Cambodia) Limited

20th Floor Canadia Tower 315 Preah Ang Duong Street (corner Monivong Boulevard) Sangkat Wat Phnom, Khan Daun Penh, Phnom Penh, Kingdom of Cambodia

T +855 23 966 520 www.grantthornton.com.kh

To the Shareholders of

B.I.C (Cambodia) Bank Plc.

Opinion

We have audited the financial statements of B.I.C (Cambodia) Bank Plc. ("the Bank"), which comprise the statement of financial position as at 31 December 2021, statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Bank as at 31 December 2021, and of its financial performance and its cash flows for the year then ended, in accordance with Cambodian International Financial Reporting Standards ("CIFRSs) and guidelines of the National Bank of Cambodia ("NBC").

Basis for opinion

We conducted our audit in accordance with Cambodian International Standards on Auditing ("CISAs"). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Bank in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) ("IESBA Code") together with the ethical requirements that are relevant to our audit of the financial statements in the Kingdom of Cambodia, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

Management is responsible for the other information. The other information comprises the Report of the Board of Directors, but does not include the financial statements and our auditor's report thereon, which we obtained prior to the date of this auditor's report, and the annual report, which is expected to be made available to us after that date, but does not include the financial statements and our auditor's report thereon.

In connection with our audit of the financial statements of the Bank, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to the Board of Directors and respond to that matter in accordance with the requirements of CISA 720 (revised).

Responsibilities of the Management and the Board of Directors for the financial statements

The Management is responsible for the preparation and fair presentation of the financial statements in accordance with CIFRSs, and for such internal control as the Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Management is responsible for assessing the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Management either intends to liquidate the Bank or to cease operations, or have no realistic alternative but to do so.

The Board of Directors is responsible for overseeing the Bank's financial reporting process and the review and approval of the financial statements.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with CISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with CISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud
 or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
 sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement
 resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery,
 intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of
 the Bank's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the Management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Bank to cease to continue as a going concern.

 Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

GRANT THORNTON (CAMBODIA) LIMITED

GRANT THORNTON (CAMBODIA) LIMITED

Certified Public Accountants

Registered Auditors

Ronald C. Almera

Partner - Audit and assurance

Phnom Penh, Kingdom of Cambodia 28 March 2022

STATEMENT

OF FINANCIAL POSITION

	Note	31 December 2021		31 December 2020	
		USD	KHR'000	USD	KHR'000
			(Note 2.4)		(Note 2.4)
Assets					
Cash – net	6	118,904,379	484,416,440	68,364,955	276,536,243
Placements with other banks	7	5,542,061	22,578,357	6,405,875	25,911,764
Statutory deposits	8	25,871,136	105,399,008	20,771,180	84,019,423
Loans and advances to customers – net	9	144,709,692	589,547,285	74,508,092	301,385,232
Other investments	10	23,271,153	94,806,677	23,127,267	93,549,795
Intangible assets - net	11	339,612	1,383,579	615,195	2,488,464
Property and equipment - net	12	4,788,007	19,506,341	3,953,533	15,992,041
Right-of-use assets - net	13	2,149,625	8,757,572	2,454,953	9,930,285
Other assets	14	31,615,588	128,801,906	68,661,148	277,734,344
Deferred tax assets – net	19	271,903	1,107,733	119,252	482,375
Total assets		357,463,156	1,456,304,898	268,981,450	1,088,029,966
Liabilities and equity					
Liabilities					
Deposits from other banks	15	16,000,059	65,184,240	15,680,500	63,427,623
Deposits from customers	16	261,946,019	1,067,168,081	174,380,159	705,367,743
Lease liabilities	17	2,274,120	9,264,765	2,507,431	10,142,558
Other liabilities	18	459,750	1,873,022	614,168	2,484,310
Current income tax liabilities	19	524,519	2,136,890	94,537	382,402
Total liabilities		281,204,467	1,145,626,998	193,276,795	781,804,636
Equity					
Share capital	20	75,000,000	300,000,000	75,000,000	300,000,000
Regulatory reserves	20.1	1,552,087	6,314,908	754,326	3,069,616
Accumulated losses	20.1	(293,398)	(1,188,722)	(49,671)	(197,240)
Cumulative translation difference		(200,000)	5,551,714	(+0,071)	3,352,954
Total equity		76,258,689	310,677,900	75,704,655	306,225,330
Total liabilities and equity		357,463,156			1,088,029,966
		307,700,100	-,,		.,555,525,556

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

		For the ye	ar ended	For the ye	ar ended
	Note	31 Decem	ber 2021	31 Decemb	per 2020
		USD	KHR'000	USD	KHR'000
			(Note 2.4)		(Note 2.4)
Interest income	21	11,246,705	45,751,596	7,028,357	28,654,611
Interest expense	22	(7,728,262)	(31,438,570)	(3,494,239)	(14,246,012)
Net interest income		3,518,443	14,313,026	3,534,118	14,408,599
Fee and commission income - net	23	4,404,137	17,916,029	393,776	1,605,425
Other income	24	108,288	440,516	73,594	300,043
Total operating income		8,030,868	32,669,571	4,001,488	16,314,067
Personnel expenses	25	(2,033,109)	(8,270,687)	(1,366,689)	(5,571,992)
Depreciation and amortisation	26	(1,564,648)	(6,364,988)	(1,032,221)	(4,208,365)
Other operating expenses	27	(1,543,026)	(6,277,030)	(967,418)	(3,944,162)
Impairment losses on financial instruments	9	(1,839,808)	(7,484,339)	(42,674)	(173,982)
Profit before income tax		1,050,277	4,272,527	592,486	2,415,566
Income tax expense	19	(496,243)	(2,018,717)	(152,739)	(622,717)
Net profit for the year		554,034	2,253,810	439,747	1,792,849
Other comprehensive income/(loss) -					
Currency translation difference		-	2,198,760	-	(2,272,019)
Total comprehensive income/(loss) for the year		554,034	4,452,570	439,747	(479,170)

STATEMENT OF

CHANGES IN EQUITY

	Share	capital	Regulatory reserve		Accumulated losses		Cumulative translation difference	To	otal
	USD	KHR'000	USD	KHR'000	USD	KHR'000	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)		(Note 2.4)	(Note 2.4)		(Note 2.4)
Balance at 1 January 2021	75,000,000	300,000,000	754,326	3,069,616	(49,671)	(197,240)	3,352,954	75,704,655	306,225,330
Net profit for the year	-	-	-	-	554,034	2,253,810		554,034	2,253,810
Change in regulatory reserve (Note 20.1)	_	-	797,761	3,245,292	(797,761)	(3,245,292)	-	_	-
Currency translation difference	-	-	-	-	-	-	2,198,760	-	2,198,760
Balance at 31 December 2021	75,000,000	300,000,000	1,552,087	6,314,908	(293,398)	(1,188,722)	5,551,714	76,258,689	310,677,900
Balance at 1 January 2020	75,000,000	300,000,000	1,410,468	5,723,710	(1,145,560)	(4,644,183)	5,624,973	75,264,908	306,704,500
Net profit for the year	-	-	-	-	439,747	1,792,849		439,747	1,792,849
Change in regulatory reserve (Note 20.1)	-	-	(656,142)	(2,654,094)	656,142	2,654,094	-	-	-
Currency translation difference	-	-	-	-	-	-	(2,272,019)	-	(2,272,019)
Balance at 31 December 2020	75,000,000	300,000,000	754,326	3,069,616	(49,671)	(197,240)	3,352,954	75,704,655	306,225,330

STATEMENT OFCASH FLOWS

		For the year		For the year ended 31 December 2020	
	Note	USD	KHR'000 (Note 2.4)	USD	KHR'000 (Note 2.4)
Cash flows from operating activities					
Profit before income tax		1,050,277	4,272,527	592,486	2,415,566
Adjustments for:					
Interest expense	22	7,728,262	31,438,570	3,494,239	14,246,012
Net impairment losses on financial instruments	9	1,839,808	7,484,339	42,674	173,982
Depreciation and amortisation	26	1,564,648	6,364,988	1,032,221	4,208,365
Interest income	21	(11,246,705)	(45,751,596)	(7,028,357)	(28,654,611)
Operating profit/(loss) before working					
capital changes		936,290	3,808,828	(1,866,737)	(7,610,686)
Changes in working capital					
Net changes in:					
Placements with other banks		863,814	3,513,995	12,832,433	52,317,829
Loans and advances to customers		(69,558,012)	(282,961,993)	(6,825,417)	(27,827,225)
Statutory deposits		(5,099,956)	(20,746,621)	3,021,250	12,317,636
Other assets		(10,254,440)	(41,715,062)	(535,699)	(2,184,045)
Deposits from other banks		127,884	520,232	15,358,657	62,617,245
Deposits from customers		87,494,928	355,929,367	52,714,014	214,915,036
Other liabilities		(154,417)	(628,168)	100,283	408,854
Cash generated from operations		4,356,090	17,720,574	74,798,784	304,954,644
Interest received		9,319,786	37,912,889	5,731,632	23,373,595
Interest paid		(7,321,771)	(29,784,964)	(1,620,300)	(6,605,964)
Income tax paid	19	(218,912)	(890,534)	(276,853)	(1,128,730)
Net cash from operating activities		6,135,193	24,957,965	77,314,980	315,213,174
Cash flows from investing activities					
Purchases of property and equipment	11 and				
and intangible assets	12	(1,826,725)	(7,431,117)	(3,277,244)	(13,361,324)
Collection/(advances) for future investments	14	47,300,000	192,416,400	(47,300,000)	(192,842,100)
Prepayment to shareholder	14	-	-	(20,000,000)	(81,540,000)
Acquisitions of other investments	10	(144,751)	(588,847)	(682,557)	(2,783,467)
Net cash from/(used in) investing					
activities		45,328,524	184,396,436	(71,259,801)	(290,526,891)
Cash flows from financing activity					
Payment of lease liabilities	17	(368,681)	(1,499,794)	(291,459)	(1,188,278)
Not abango in each		51,005,000	207.054.607	7000000	20 070 007
Net change in cash		51,095,036	207,854,607	7,082,003	28,873,327
Currency translation difference		68,398,389	276,671,483	61,316,386	249,864,273
Currency translation difference		- 410 400 405	2,290,123		(2,066,117)
Cash, end of year		119,493,425	486,816,213	68,398,389	276,671,483

NOTES TO

THE FINANCIAL STATEMENTS

1. General information

B.I.C (Cambodia) Bank Plc. was incorporated in the Kingdom of Cambodia on 14 November 2017 under Registration No. 00029200 issued by the Ministry of Commerce and commenced operations after obtaining its license from the National Bank of Cambodia ("NBC") on 18 July 2018.

The principal activities of the Bank comprise the operations of core banking business and the provision of related financial services in the Kingdom of Cambodia.

The registered and head office of the Bank is currently located at No. 462, Street 93, Sangkat Tonle Bassac, Khan Chamkarmorn, Phnom Penh, Kingdom of Cambodia.

As at 31 December 2021, the Bank had 110 employees (2020: 94 employees).

Covid-19 outbreak

The novel coronavirus ("COVID-19"), declared as a pandemic, has spread into Cambodia since late January 2020. Since then, the country faced sustained risk of further national spread causing disruption to business and economic activity.

During the peak of the outbreak of COVID-19 in Cambodia, the pandemic has affected the importation and exportation of raw materials and final goods in and out of Cambodia which resulted to the temporary suspension of operations of some factories and companies between the months of March and May. Other sectors such as hotel and tourism were also impacted due to the limited travel flights and the impact of the pandemic to the global tourism sector.

As of the date of the issuance of the financial statements, the outbreak in Cambodia is still manageable as backed up by the roll out of its national vaccination program and timely intervention by the government through additional regulations to curb the spread of the virus in Cambodia.

During the pandemic, the Bank maintains regular contact with its customers and introduced various initiatives to provide immediate assistance to its customers. These initiatives include the launching of higher withdrawal limit through in ATM cash withdrawal by QR and allowed urgent remittance payments instructions via e-mail. The Bank has taken measures to minimise disruption to its business. Overall, the Management assessed the Bank's performance to have not been much affected by Covid-19.

Management has also managed the impacts of Covid-19 by:

- 1. Considering the impact on gross domestic product in determining the severity and likelihood of downside economic scenarios used to estimate estimated credit loss (ECL).
- 2. Taking all necessary steps to ensure that the Bank remains open for business and avoid business disruption.
- 3. Ensuring all staff adhere to the Bank's protocol in curbing the spread of Covid-19.

2. Financial reporting framework and basis of preparation and presentation

2.1 Statement of compliance with Cambodian International Financial Reporting Standards

These financial statements have been prepared in accordance with Cambodian International Financial Reporting Standards ("CIFRSs").

The National Accounting Council of Cambodia, now the Accounting and Auditing Regulator, as mandated by Prakas (Circular) No. 068-MEF-Pr dated 8 January 2009 issued by the Ministry of Economy and Finance of Cambodia on the adoption of Cambodian Financial Reporting Standards, has decided to fully adopt International Financial Reporting Standards ("IFRSs") as issued by the International Accounting Standards Boards ("IASB") without modifications. The standards are referred to as CIFRSs.

2.2 Basis of preparation

The financial statements of the Bank, which are expressed in United States Dollars ("USD"), are prepared under the historical cost of convention and drawn up in accordance with CIFRSs.

2.3 Basis of presentation

Management presents the financial statements based on liquidity. Information about short-term and long-term assets and liabilities are disclosed in the financial risk management section. Other investments, intangible assets, property and equipment, right-of-use assets and deferred tax assets are non-current assets.

Functional and presentation currency

The national currency of Cambodia is the Khmer Riel ("KHR"). However, as the Bank transacts its business and maintains its accounting records primarily in United States Dollar ("USD"), Management has determined the USD to be the Bank's currency for measurement and presentation purposes as it reflects the economic substance of the underlying events and circumstances of the Bank.

Transactions in foreign currencies, other than USD, are translated to USD at the foreign exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in currencies other than USD at the reporting date are translated into USD at the rates of exchange ruling at that date. Exchange differences arising on translation are recognised in the statement of comprehensive income.

The translations of USD amounts into KHR as presented in the financial statements are included solely to comply with the requirement pursuant to the Law on Accounting and Auditing dated 11 April 2016, and have been made using the prescribed official exchange rate based on the following applicable exchange rate per USD1 as announced by the NBC:

	2021	2020
Closing rate	4,074	4,045
Average rate *	4,068	4,077

^{*}The average amounts were determined using the NBC's daily rate

Such translation amounts are unaudited and should not be construed as representations that the USD amounts represent, or have been or could be, converted into KHR at that or any other rate of exchange.

2.4 Rounding of amounts

Amounts in the financial statements have been rounded off to the nearest dollar and thousand Khmer Riel (KHR'000) for US\$ and KHR amounts, respectively.

2.5 Basis of aggregation

The financial statements include the financial statements of the head office and branch after the elimination of all significant inter-branch balances and transactions.

3. New or revised standards and interpretations

3.1 Standards, amendments and interpretations to existing standards that are adopted by the Bank

At the beginning of the current financial year, the Bank adopted new standards/ amendments/ improvements to CIFRSs which are mandatory for the financial periods beginning on or after 1 January 2021.

Initial application of the amendments/improvements to the standards did not have material impact to the financial statements, except for:

- Covid-19-related rent concessions (Amendment to CIFRS 16)
- Replacement issues in the context of the IBOR reform (Amendments to CIFRS 16, CIFRS 9, and CAS 39)

3.2 Standards, amendments and interpretations to existing standards that are not yet effective and have not been adopted early by the Bank

At the date of authorisation of these financial statements, several new, but not yet effective, Standards and amendments to existing Standards, and Interpretations have been published by the IASB.

Other Standards and amendments that are not yet effective and have not been adopted early by the Company include:

- CIFRS 17 Insurance Contracts (effective 01 January 2023)
- Classification of Liabilities as Current or Non-current (Amendments to CIAS 1) (effective 01 January 2023)
- Property, Plant and Equipment Proceeds before Intended Use (Amendments to CIAS 16) (effective 01 January 2022)
- Onerous Contracts Cost of Fulfilling a Contract (Amendments to CIAS 37) (effective 01 January 2022)
- Reference to Conceptual Framework (Amendments to CIFRS 3) (effective 01 January 2022)
- COVID-19-Related Rent Concessions (Amendment to CIFRS 16) (effective 01 April 2021)
- Conceptual Framework for Financial Reporting in CIFRSs (effective 01 January 2022)

These amendments are not expected to have a significant impact on the financial statements in the period of initial application.

4. Summary of significant accounting policies

The significant accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

4.1 Financial assets and financial liabilities

Recognition and initial measurement

Financial assets and liabilities are recognised when the Bank becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

Classification

On initial recognition, a financial asset is classified as measured at: amortised cost, fair value through other comprehensive income ("FVOCI") or FVTPL.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- the asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and,
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding ("SPPI").

This category includes non-derivative financial assets like loans and receivables with fixed or determinable payments that are not quoted in an active market. After initial recognition, these are measured at amortised cost using the effective interest method. Discounting is omitted where the effect of discounting is immaterial.

The Bank's cash, placements with other banks, statutory deposits, loan and advances to customers, investments and certain other assets fall into this category of financial instruments.

A debt instrument is measured at FVOCI only if it meets both of the following conditions and is not designated as at FVTPL:

- the asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and,
- · the contractual terms of the financial asset give rise on specified dates to cash flows that are SPPI.

On initial recognition of an equity investment that is not held for trading, the Bank may irrevocably elect to present subsequent changes in fair value in other comprehensive income ("OCI"). This election is made on an investment-by-investment basis.

Financial assets that are held within a different business model than 'hold to collect' or 'hold to collect and sell', and financial assets whose contractual cash flows are not solely payments of principal and interest are accounted for at FVTPL.

None of the Bank's financial instruments fall into this category.

In addition, on initial recognition, the Bank may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Business model assessment

The Bank makes an assessment of the objective of a business model in which an asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to management. The information considered includes:

 the stated policies and objectives for the portfolio and the operation of those policies in practice. In particular, whether management's strategy focuses on earning contractual interest revenue, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of the liabilities that are funding those assets or realising cash flows through the sale of the assets;

- · how the performance of the portfolio is evaluated and reported to the Bank's management;
- the risks that affect the performance of the business model (and the financial assets held within that business model) and its strategy for how those risks are managed;
- how managers of the business are compensated (e.g. whether compensation is based on the fair value of the assets managed or the contractual cash flows collected); and,
- the frequency, volume and timing of sales in prior periods, the reasons for such sales and its expectations
 about future sales activity. However, information about sales activity is not considered in isolation, but as part
 of an overall assessment of how the Bank's stated objective for managing the financial assets is achieved
 and how cash flows are realised.

Financial assets that are held for trading or managed and whose performance is evaluated on a fair value basis are measured at FVTPL because they are neither held to collect contractual cash flows nor held both to collect contractual cash flows and to sell financial assets.

Assessment of whether contractual cash flows are solely payments of principal and interest

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as profit margin.

In assessing whether the contractual cash flows are SPPI, the Bank considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition.

In making the assessment, the Bank considers:

- · contingent events that would change the amount and timing of cash flows;
- · leverage features;
- · prepayment and extension terms;
- · terms that limit the Bank's claim to cash flows from specified assets (e.g. non-recourse loans); and,
- · features that modify consideration of the time value of money (e.g. periodical reset of interest rates).

Non-recourse loans

In some cases, loans made by the Bank that are secured by collateral of the borrower limit the Bank's claim to cash flows of the underlying collateral (non-recourse loans). The Bank applies judgment in assessing whether the non-recourse loans meet the SPPI criterion. The Bank typically considers the following information when making this judgement:

- whether the contractual arrangement specifically defines the amounts and dates of the cash payments of the loan;
- · the fair value of the collateral relative to the amount of the secured financial asset;
- the ability and willingness of the borrower to make contractual payments, notwithstanding a decline in the value of collateral;
- whether the borrower is an individual or a substantive operating entity or is a special-purpose entity;
- the Bank's risk of loss on the asset relative to a full-recourse loan;
- · the extent to which the collateral represents all or a substantial portion of the borrower's assets; and,
- whether the Bank will benefit from any upside from the underlying assets.

Effective interest rate

Interest income and expense are recognised in profit and loss using the effective interest method. The 'effective interest rate' is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument to:

- the gross carrying amount of the financial asset; or,
- · the amortised cost of the financial liability.

When calculating the effective interest rate for financial instruments other than purchased or originated credit-impaired assets, the Bank estimates future cash flows considering all contractual terms of the financial instrument, but not ECL. For purchased or originated credit-impaired financial assets, a credit-adjusted effective interest rate is calculated using estimated future cash flows including ECL.

The calculation of the effective interest rate includes transaction costs and fees and points paid or received that are an integral part of the effective interest rate. Transaction costs include incremental costs that are directly attributable to the acquisition or issue of a financial asset or financial liability.

Amortised cost and gross carrying amount

The 'amortised cost' of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured on initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any expected credit loss allowance (or impairment allowance before 1 January 2018).

The 'gross carrying amount of a financial asset' is the amortised cost of a financial asset before adjusting for any expected credit loss allowance.

Calculation of interest income and expense

The effective interest rate of a financial asset or financial liability is calculated on initial recognition of a financial asset or a financial liability. In calculating interest income and expense, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit- impaired) or to the amortised cost of the liability. The effective interest rate is revised as a result of periodic re-estimation of cash flows of floating rate instruments to reflect movements in market rates of interest. The effective interest rate is also revised for fair value hedge adjustments at the date amortisation of the hedge adjustment begins.

However, for financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the amortised cost of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

For financial assets that were credit-impaired on initial recognition, interest income is calculated by applying the credit-adjusted effective interest rate to the amortised cost of the asset. The calculation of interest income does not revert to a gross basis, even if the credit risk of the asset improves.

Presentation

Interest income calculated using the effective interest method presented in the statement of profit and loss and OCI includes interest on financial assets measured at amortised cost.

Interest expense presented in the statement of profit and loss and OCI includes financial liabilities measured at amortised cost.

Reclassifications

Financial assets are not reclassified subsequent to their initial recognition, except in the period after the Bank changes its business model for managing financial assets.

Financial liabilities

Financial liabilities are classified as measured at amortised cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in profit or loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

Derecognition

Financial assets

The Bank derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Bank neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

On derecognition of a financial asset, the difference between the carrying amount of the asset (or the carrying amount allocated to the portion of the asset derecognised) and the sum of (i) the consideration received (including any new asset obtained less any new liability assumed) and (ii) any cumulative gain or loss that had been recognised in OCI is recognised in profit and loss.

Financial liabilities

The Bank derecognises a financial liability when its contractual obligations are discharged or cancelled, or expire.

Modifications of financial assets and financial liabilities

Financial assets

If the terms of a financial asset are modified, then the Bank evaluates whether the cash flows of the modified asset are substantially different.

If the cash flows are substantially different, then the contractual rights to cash flows from the original financial asset are deemed to have expired. In this case, the original financial asset is derecognised (see (iii)) and a new financial asset is recognised at fair value plus any eligible transaction costs. Any fees received as part of the modification are accounted for as follows:

- Fees that are considered in determining the fair value of the new asset and fees that represent reimbursement of eligible transaction costs are included in the initial measurement of the asset; and
- · Other fees are included in profit and loss as part of the gain or loss on derecognition.
- If cash flows are modified when the borrower is in financial difficulties, then the objective of the modification
 is usually to maximise recovery of the original contractual terms rather than to originate a new asset with
 substantially different terms. If the Bank plans to modify a financial asset in a way that would result in
 forgiveness of cash flows, then it first considers whether a portion of the asset should be written off before the
 modification takes place (see below for write-off policy). This approach impacts the result of the quantitative
 evaluation and means that the derecognition criteria are not usually met in such cases.
- If the modification of a financial asset measured at amortised cost or FVOCI does not result in derecognition
 of the financial asset, then the Bank first recalculates the gross carrying amount of the financial asset using
 the original effective interest rate of the asset and recognises the resulting adjustment as a modification gain
 or loss in profit and loss. For floating-rate financial assets, the original effective interest rate used to calculate

the modification gain or loss is adjusted to reflect current market terms at the time of the modification. Any costs or fees incurred and fees received as part of the modification adjust the gross carrying amount of the modified financial asset and are amortised over the remaining term of the modified financial asset.

If such a modification is carried out because of financial difficulties of the borrower, then the gain or loss
is presented together with impairment losses. In other cases, it is presented as interest income calculated
using the effective interest rate method.

Financial liabilities

The Bank derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different. In this case, a new financial liability based on the modified terms is recognised at fair value. The difference between the carrying amount of the financial liability derecognised and consideration paid is recognised in profit and loss. Consideration paid includes non-financial assets transferred, if any, and the assumption of liabilities, including the new modified financial liability.

If the modification of a financial liability is not accounted for as derecognition, then the amortised cost of the liability is recalculated by discounting the modified cash flows at the original effective interest rate and the resulting gain or loss is recognised in profit and loss. For floating-rate financial liabilities, the original effective interest rate used to calculate the modification gain or loss is adjusted to reflect current market terms at the time of the modification. Any costs and fees incurred are recognised as an adjustment to the carrying amount of the liability and amortised over the remaining term of the modified financial liability by re-computing the effective interest rate on the instrument.

Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Bank has a legal right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Fair value measurement

'Fair value' is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Bank has access at that date. The fair value of a liability reflects its non-performance risk.

When one is available, the Bank measures the fair value of an instrument using the quoted price in an active market for that instrument. A market is regarded as 'active' if transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

If there is no quoted price in an active market, then the Bank uses valuation techniques that maximise the use of relevant observable inputs and minimise the use of unobservable inputs. The chosen valuation technique incorporates all of the factors that market participants would take into account in pricing a transaction. The best evidence of the fair value of a financial instrument on initial recognition is normally the transaction price – i.e. the fair value of the consideration given or received. If the Bank determines that the fair value on initial recognition differs from the transaction price and the fair value is evidenced neither by a quoted price in an active market for an identical asset or liability nor based on a valuation technique for which any unobservable inputs are judged to be insignificant in relation to the measurement, then the financial instrument is initially measured at fair value, adjusted to defer the difference between the fair value on initial recognition and the transaction price. Subsequently, that difference is recognised in profit and loss on an appropriate basis over the life of the instrument but no later than when the valuation is wholly supported by observable market data or the transaction is closed out.

If an asset or a liability measured at fair value has a bid price and an ask price, then the Bank measures assets and long positions at a bid price and liabilities and short positions at an ask price.

Portfolios of financial assets and financial liabilities that are exposed to market risk and credit risk that are managed by the Bank on the basis of the net exposure to either market or credit risk are measured on the basis of a price that would be received to sell a net long position (or paid to transfer a net short position) for the particular risk exposure. Portfolio-level adjustments – e.g. bid-ask adjustment or credit risk adjustments that reflect the measurement on the basis of the net exposure – are allocated to the individual assets and liabilities on the basis of the relative risk adjustment of each of the individual instruments in the portfolio.

The fair value of a financial liability with a demand feature (e.g. a demand deposit) is not less than the amount payable on demand, discounted from the first date on which the amount could be required to be paid.

The Bank recognises transfers between levels of the fair value hierarchy as of the end of the reporting period during which the change has occurred.

Impairment

The Bank recognises loss allowances for ECL on the following financial instruments that are not measured at FVTPL:

- · financial assets that are debt instruments; and
- · loan commitments issued.

No impairment loss is recognised on equity investments.

The Bank measures loss allowances at an amount equal to lifetime ECL, except for the following, for which they are measured as 12-month ECL:

- · debt investment securities that are determined to have low credit risk at the reporting date; and
- other financial instruments (other than lease receivables) on which credit risk has not increased significantly since their initial recognition.

12-month ECL are the portion of ECL that result from default events on a financial instrument that are possible within the 12 months after the reporting date. Financial instruments for which a 12-month ECL is recognised are referred to as 'Stage 1 financial instruments'.

Life-time ECL are the ECL that result from all possible default events over the expected life of the financial instrument. Financial instruments for which a lifetime ECL is recognised but which are not credit-impaired are referred to as 'Stage 2 financial instruments'.

At each reporting date, the Bank assesses whether credit risk has increased significantly since initial recognition. Determining whether an increase in credit risk is significant depends on the characteristics of the financial instrument and the borrower, and the geographical region.

The Bank considers that a significant increase in credit risk occurs no later than when an asset is more than 30 days past due. Days past due are determined by counting the number of days since the earliest elapsed due date in respect of which full payment has not been received. Due dates are determined without considering any grace period that might be available to the borrower.

If there is evidence that there is no longer a significant increase in credit risk relative to initial recognition, then the loss allowance on an instrument returns to being measured as 12-month ECL.

Measurement of ECL

ECL are a probability-weighted estimate of credit losses. They are measured as follows:

• financial assets that are not credit-impaired at the reporting date: as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Bank expects to receive);

- financial assets that are credit-impaired at the reporting date: as the difference between the gross carrying amount and the present value of estimated future cash flows; and,
- undrawn loan commitments: as the present value of the difference between the contractual cash flows that are due to the Bank if the commitment is drawn down and the cash flows that the Bank expects to receive.

Definition of default

The Bank considers a financial asset to be in default when:

- the borrower is unlikely to pay its credit obligations to the Bank in full, without recourse by the Bank to actions such as realising security (if any is held); or
- the borrower is more than or equal to 90 days past due for long-term facilities or more than or equal to 31 days past due for short-term facilities on any material obligation to the Bank; or,
- it is becoming probable that the borrower will restructure the asset as a result of bankruptcy due to the borrower's inability to pay its credit obligations.

Inputs, assumptions and techniques used for estimating impairment

The key inputs into the measurement of ECL are the term structure of the following variables:

- Probability of default ("PD");
- · Loss given default ("LGD"); and,
- Exposure at default ("EAD").

ECL for exposures in Stage 1 is calculated by multiplying the 12-month PD by LGD and EAD. Lifetime ECL is calculated by multiplying the lifetime PD by LGD and EAD.

The statistical model has been employed to analyse data collected and generate estimate of remaining lifetime PD of exposure and how these are expected to change as result of passage of time.

LGD is the magnitude of the likely loss if there is a default. The Bank estimates LGD parameters based on the history of recovery rates of claims against defaulted counterparties. The LGD models consider the structure, collateral, seniority of the claim, counterparty industry and recovery costs of any collateral that is integral to the financial asset. For loans secured by retail property, loan-to-value ("LTV") ratios are a key parameter in determining LGD. LGD estimates are recalibrated for different economic scenarios and, for real estate lending, to reflect possible changes in property prices. They are calculated on a discounted cash flow basis using the effective interest rate as the discounting factor.

EAD represents the expected exposure in the event of a default. The Bank derives the EAD from the current exposure to the counterparty and potential changes to the current amount allowed under the contract and arising from amortisation. The EAD of a financial asset is its gross carrying amount at the time of default. For lending commitments, the EADs are potential future amounts that may be drawn under the contract, which are estimated based on historical observations and forward-looking forecasts. For some financial assets, EAD is determined by modelling the range of possible exposure outcomes at various points in time using scenario and statistical techniques.

As described above, and subject to using a maximum of a 12-month PD for Stage 1 financial assets, the Bank measures ECL considering the risk of default over the maximum contractual period (including any borrower's extension options) over which it is exposed to credit risk, even if, for credit risk management purposes, the Bank considers a longer period. The maximum contractual period extends to the date at which the Bank has the right to require repayment of an advance or terminate a loan commitment or guarantee.

Restructured financial assets

If the terms of a financial asset are renegotiated or modified or an existing financial asset is replaced with a new one due to financial difficulties of the borrower, then an assessment is made of whether the financial asset should be derecognised and ECL are measured as follows.

- If the expected restructuring will not result in derecognition of the existing asset, then the expected cash flows arising from the modified financial asset are included in calculating the cash shortfalls from the existing asset.
- If the expected restructuring will result in derecognition of the existing asset, then the expected fair value of the new asset is treated as the final cash flow from the existing financial asset at the time of its derecognition. This amount is included in calculating the cash shortfalls from the existing financial asset that are discounted from the expected date of derecognition to the reporting date using the original effective interest rate of the existing financial asset.

On 28 December 2021, the NBC issued Circular No. B7.021.2314 on the Classification and Provisioning Requirements on Restructured Loans. On 18 January 2022, a workshop between all banks and financial institutions ("BFIs") under the Association of Banks in Cambodia and the NBC was held to assist BFIs in their application of the Circular and to discuss other related practical issues. Following this workshop, the NBC informed BFIs through letter No. B7.022.167 dated 20 January 2022, the deferment of monthly report submission to 10 February 2022, and the change in financial data to be used for reporting purposes to January 2022, among others.

Credit-impaired financial assets

At each reporting date, the Bank assesses whether financial assets carried at amortised cost and debt financial assets carried at FVOCI are credit-impaired (referred to as 'Stage 3 financial assets'). A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- · significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or past due event;
- · the restructuring of a loan or advance by the Bank on terms that the Bank would not consider otherwise;
- · it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.

A loan that has been renegotiated due to a deterioration in the borrower's condition is usually considered to be credit-impaired unless there is evidence that the risk of not receiving contractual cash flows has reduced significantly and there are no other indicators of impairment. In addition, a loan that is overdue for 90 days or more is considered credit-impaired even when the regulatory definition of default is different.

Presentation of allowance for ECL in the statement of financial position

Loss allowances for ECL are presented in the statement of financial position for financial assets measured at amortised cost: as a deduction from the gross carrying amount of the assets.

Write-off

Loans and advances are written off (either partially or in full) when there is no reasonable expectation of recovering a financial asset in its entirety or a portion thereof. This is generally the case when the Bank determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. This assessment is carried out at the individual asset level.

Recoveries of amounts previously written off are included in 'impairment losses on financial instruments' in the statement of profit and loss and OCI.

Financial assets that are written off could still be subject to enforcement activities in order to comply with the Bank's procedures for recovery of amounts due.

4.2 Cash

Cash consist of cash and bank balances and demand deposits that are subject to an insignificant risk of changes in fair value.

Cash are carried at amortised cost in the statement of financial position.

4.3 Placements with other banks

Placements with other banks are stated at amortised costs less impairment for any uncollectable amounts.

4.4 Statutory deposits

Statutory deposits included in balances with the NBC are maintained in compliance with the Cambodian Law on Banking and Financial Institutions and are determined by the defined percentage of the minimum share capital and the customers' deposits as required by NBC.

4.5 Loans and advances

'Loans and advances' captions in the statement of financial position include loans and advances measured at amortised cost; they are initially measured at fair value plus incremental direct transaction costs, and subsequently at their amortised cost using the effective interest method.

4.6 Other investments

Other investments are stated at amortised costs, less impairment for any uncollectable amounts.

4.7 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of the ordinary share are recognised as a deduction from equity, net of any tax effects. Other shares are classified as equity and/or liability according to the economic substance of the particular instrument. Distributions to holders of a financial instrument classified as an equity instrument are charged directly to equity.

4.8 Accumulated losses

Accumulated losses includes all current and prior period profits and losses.

4.9 Regulatory reserves

Banks and financial institutions are required to compute regulatory provisions, according to Prakas No. B7-017-344 dated 1 December 2017 and Circular No. B7-018-001 dated 16 February 2018 on credit risk classification and provisions on impairment. If the accumulated regulatory provision is higher than the accumulated impairment based on CIFRS 9, the 'topping up' will be recorded as regulatory reserves presented under equity. The reserve is subsequently reversed (up to zero) should the accumulated regulatory provision equal or be lower than accumulated impairment based on CIFRS 9. The regulatory reserve is set aside as a buffer, which is non-distributable and is not allowed to be included in the net worth calculation.

The regulatory reserves are not an item to be included in the calculated of the Bank's net worth.

4.10 Property and equipment

Recognition and measurement

Items of property and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

Cost includes expenditures that are directly attributable to the acquisition of the asset and any other costs directly attributable to bringing the asset to working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located. The cost of self-constructed assets also includes the cost of materials and direct labour. For qualifying assets, borrowing costs are capitalised in accordance with the accounting policy on borrowing costs. Cost also may include transfers from equity of any gain or loss on qualifying cash flow hedges of foreign currency purchases of property and equipment.

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment. When significant parts of an item of property and equipment have different useful lives, they are accounted for as separate items (major components) of property and equipment.

Subsequent costs

The gain or loss on disposal of an item of property and equipment is determined by comparing the proceeds from disposal with the carrying amount of property and equipment and is recognised net within "other income" and "other expenses" respectively in profit or loss.

The cost of replacing a component of an item of property and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the component will flow to the Bank, and its cost can be measured reliably. The carrying amount of the replaced component is derecognised to profit or loss. The costs of the day-to-day servicing of property and equipment are recognised in profit or loss as incurred.

Depreciation

Depreciation is based on the cost of an asset less its residual value. Significant components of individual assets are assessed, and if a component has a useful life that is different from the remainder of that asset, then that component is depreciated separately.

Depreciation is recognised as an expense in profit or loss on a straight-line basis over the estimated useful lives of each component of an item of property and equipment. Construction-in-progress is not depreciated.

Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Bank will obtain ownership by the end of the lease term. Freehold land is not depreciated.

Depreciation is recognised from the date that the property, plant and equipment are installed and are ready for use, or in respect of internally constructed assets, from the date that the asset is completed and ready for use. The estimated useful lives for the current period are as follows:

	Years
Leasehold improvements	Shorter of economic life or contractual term
Furniture and fixtures	5
Office equipment	5
Computer and IT equipment	3
Motor vehicles	5

Depreciation methods, useful lives and residual values are reassessed at end of the reporting period and adjusted if appropriate.

4.11 Intangible assets

Intangible assets, which comprise acquired computer software licenses and related costs, are stated at cost less accumulated amortisation and impairment loss. Acquired computer software licenses are capitalised on the basis of the cost incurred to acquire the specific software and bring it to use.

Intangible assets are amortised over their estimated useful lives 3 years using the straight-line method.

Costs associated with the development or maintenance of computer software are recognised as expenses when incurred.

4.12 Prepayments

Prepayments represent expenses not yet incurred but already paid in cash. Prepayments are initially recorded as assets and measured at the amount of cash paid. Subsequently, these are charged to profit or loss as they are consumed in operations or expire with the passage of time.

4.13 Impairment of non-financial assets

The carrying amounts of the Bank's non-financial assets, other than deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. For intangible assets that have indefinite useful lives or that are not yet available for use, the recoverable amount is estimated each year at the same time. An impairment loss is recognised if the carrying amount of an asset or its related cash-generating unit (CGU) exceeds its estimated recoverable amount.

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU.

For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs.

Impairment losses are recognised in profit and loss. Impairment losses recognised in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the CGU (group of CGUs), and then to reduce the carrying amounts of the other assets in the CGU (group of CGUs) on a pro rata basis.

Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

4.14 Leases

At inception of a contract, the Bank assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for period of time in exchange for consideration.

To assess whether a contract conveys the right to control the use of an identified asset, the Bank assesses whether:

• the contract involves the use of an identified asset - this may be specified explicitly or implicitly, and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the supplier

has a substantive substitution right throughout the period of use, then the asset is not identified;

- the Bank has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and,
- the Bank has the right to direct the use of the asset. The Bank has this right when it has the decision-making
 rights that are most relevant to changing how and for what purpose the asset is used. In cases where all
 the decisions about how and for what purpose the asset is used are predetermined, the Bank has the right
 to direct the use of the asset if either:
 - » the Bank has the right to operate the asset; or
 - » the Bank designed the asset in a way that predetermines how and for what purpose It will be used.

At inception or on reassessment of a contract that contains a lease and non-lease component, the Bank allocates the consideration in the contract to each lease component and aggregate of non-lease components on the basis of their relative stand-alone prices. However, for the leases of land and buildings in which it is a lessee, the Bank has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

Leases in which the Bank is a lessee

An arrangement conveyed the right to use the asset if one of the following was met:

- the purchaser had the ability or right to operate the asset while obtaining or controlling more than an insignificant amount of the output;
- the purchaser had the ability or right to control physical access to the asset while obtaining or controlling more than an insignificant amount of the output; or,
- facts and circumstances indicated that it was remote that other parties would take more than an insignificant
 amount of the output, and the price per unit was neither fixed per unit of output nor equal to the current
 market price per unit of output.

The Bank recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of right-of-use assets are determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The estimated useful life for the current period are as follows:

Building and office branches Contractual term

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, to the lessee's incremental borrowing rate. Generally, the Bank uses its incremental borrowing rate as the discount rate.

Lease payments included in the measurement of the lease liability comprise:

- · fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;

- amounts expected to be payable under a residual value guarantee; and,
- the exercise price under a purchase option that the Bank is reasonably certain to exercise, lease payments
 in an optional renewal period if the Bank is reasonably certain to exercise an extension option, and penalties
 for early termination of a lease unless the Bank is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in the lease term, a change in the assessment of the option to purchase the underlying asset, a change in future lease payments arising from a change in an index or rate, or if there is a change in the Bank's estimate of the amount expected to be payable under a residual value guarantee.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit and loss if the carrying amount of the right-of-use asset has been reduced to zero.

Short-term leases and leases of low-value assets

The Bank has elected not to recognise right-of-use assets and lease liabilities for short-term leases of machinery that have a lease term of 12 months or less and leases of low-value assets, including IT equipment. The Bank recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

4.15 Employee benefits

Short-term employee benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Bank has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

Other long-term employee benefits

The Bank's net obligation in respect of long-term employee benefits is the amount of the benefit that employees have earned in return for their service in the current and prior periods. That benefit is discounted to determine its present value. Remeasurements are recognised in profit and loss in the period in which they arise.

4.16 Fee and commission

Fee and commission income and expense that are integral to the effective interest rate on a financial asset or financial liability are included in the effective interest rate.

Other fee and commission income – including account servicing fees is recognised as the related services are performed.

A contract with a customer that results in a recognised financial instrument in the Bank's financial statements may be partially in the scope of CIFRS 9 and partially in the scope of CIFRS 15. If this is the case, then the Bank first applies CIFRS 9 to separate and measure the part of the contract that is in the scope of CIFRS 9 and then applies CIFRS 15 to the residual.

Fees and commission are presented net in the statement of comprehensive income.

4.17 Expense recognition

Expenses are recognised in the statement of profit and loss and comprehensive income when a decrease in future economic benefit related to a decrease in an asset or an increase in a liability has arisen that can be measured reliably. Expenses are recognised in the statement of profit and loss and comprehensive income: on the basis of a direct association between the costs incurred and the earning of specific items of income; on the basis of systematic

and rational allocation procedures when economic benefits are expected to arise over several accounting periods and the association with income can only be broadly or indirectly determined; or immediately when an expenditure produces no future economic benefits or when, and to the extent that, future economic benefits do not qualify, or cease to qualify, for recognition in the statements of financial position as an asset.

Expenses in the statement of profit and loss and comprehensive income are presented using the nature of expense method. Operating costs represent service charges, trading fees and commission fees attributable to earning the revenue. Overhead costs are costs attributable to administrative, marketing, selling and other business activities of the Bank.

4.18 Provisions

Provisions are recognised when the Bank has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount can be reliably estimated.

When there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are re-measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to the passage of time is recognised as interest expense.

4.19 Income taxes

Tax expense recognised in the statement of comprehensive income comprises the sum of deferred tax and current tax not recognised in other comprehensive income or directly in equity.

Current income tax assets and/or liabilities comprise those obligations to or claims from fiscal authorities relating to current or prior reporting periods that are unpaid at the reporting date. Current tax is payable on taxable profit, which differs from profit or loss in the financial statements. Calculation of current tax is based on tax rates and tax laws that have been enacted or substantive enacted by the end of the reporting period.

Deferred income taxes are calculated using the liability method on temporary differences between the carrying amounts of assets and liabilities and their tax bases.

Deferred tax assets and liabilities are calculated, without discounting, at tax rates that are expected to apply to their respective period of realisation, provided those rates are enacted or substantively enacted by the end of the reporting period.

Deferred tax assets are recognised to the extent that it is probable that the underlying tax loss or deductible temporary difference will be able to be utilised against future taxable income. This is assessed based on the Bank's forecast of future operating results, adjusted for significant non-taxable income and expenses and specific limits on the use of any unused tax loss or credit. Deferred tax liabilities are always provided for in full.

Deferred tax assets and liabilities are offset only when the Bank has a right and intention to set off current tax assets and liabilities from the same taxation authority.

Changes in deferred tax assets or liabilities are recognised as a component of tax income or expense in the statement of comprehensive income, except where they relate to items that are recognised in other comprehensive income (such as revaluation of land) or directly in equity, in which case the related deferred tax is also recognised in other comprehensive income or equity, respectively.

4.20 Related party transactions

A related party transaction is a transfer of resources, services or obligations between the Bank and a related party, regardless of whether a price is charged.

Parties are considered related if one party has control, joint control, or significant influence over the other party in making financial and operating decisions. An entity that has a post-employment benefit plan for the employees and key management personnel of the Bank are also considered to be related parties.

4.21 Events after the reporting period

The Bank identifies events after the end of each reporting period as those events, both favorable and unfavorable, that occur between the end of the reporting period and the date when the financial statements are authorized for issue. The financial statements of the Bank are adjusted to reflect those events that provide evidence of conditions that existed at the end of the reporting period. Non-adjusting events after the end of the reporting period are disclosed in the notes to the financial statements if it is material.

5. Significant accounting estimates, assumptions and judgments

The estimates and associated assumptions are based on the historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Critical judgements in applying accounting policies

The following are the critical judgments, apart from those involving estimations, that Management has made in the process of applying the entity's accounting policies and that have the most significant effect on the amounts recognised in financial statements.

Functional currency

Based on the economic substance of underlying circumstances relevant to the Bank, Management determines the functional currency of the Bank to be the USD. The USD is the currency of the primary economic environment in which the Bank operates and it is the currency that mainly influences the loans to customers and interest income

Business model assessment

Classification and measurement of financial assets depends on the results of the SPPI and the business model test. The Bank determines the business model at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. This assessment includes judgement reflecting all relevant evidence including how the performance of the assets is evaluated and their performance is measured, the risks that affect the performance of the assets and how these are managed. The Bank monitors financial assets measured at amortised cost or fair value through other comprehensive income that are derecognised prior to their maturity to understand the reason for their disposal and whether the reasons are consistent with the objective of the business for which the asset was held.

Monitoring is part of the Bank's continuous assessment of whether the business model for which the remaining financial assets are held continues to be appropriate and if it is not appropriate whether there has been a change in business model and so a prospective change to the classification of those assets.

Expected credit loss allowance on financial assets at amortised cost

The expected credit loss allowance for financial assets measured at amortised cost requires the use of complex models and significant assumptions about future economic conditions and credit behavior (e.g. the likelihood of customers defaulting and the resulting losses).

A number of significant judgements are also required in applying the accounting requirements for measuring ECL, such as:

- · Determining criteria for significant increase in credit risk
- Choosing appropriate models and assumptions for the measurement of ECL
- Establishing the number and relative weightings of forward-looking scenarios for each type of product/ market and the associated ECL
- Establishing groups of similar financial assets for the purposes of measuring ECL

Leases

The evaluation of whether an arrangement contains a lease is based on the substance of the lease agreement. An arrangement is, or contains, a lease when the fulfilment of the arrangement depends on a specific asset or assets and the arrangements convey the right to use the asset.

Income tax expense

The Bank will recognise liabilities for expected tax expenses based on an estimate of whether the taxes are due through Management's current interpretation of the various tax legislations which are subject to periodic changes. The final determination of a tax expense will be made following examination by the General Department of Taxation ("GDT"). When the final tax outcome of these matters is different from the amount that were initially recognised, such differences will impact the tax provision in the financial year in which such determination is made.

Recognition of deferred tax assets

The extent to which deferred tax assets can be recognised is based on an assessment of the probability that future taxable income will be available against which the deductible temporary differences and tax loss carry forward can be utilised. In addition, significant judgment is required in assessing the impact of any legal or economic limits or uncertainties in various tax jurisdictions.

Recognition of provisions and contingencies

Judgment is exercised by Management to distinguish between provisions and contingencies. Policies on recognition of provisions and contingencies are discussed in Note 4.18 and relevant disclosures are presented in Note 28. In dealing with the Bank's various legal proceedings, the Bank's estimate of the probable costs that may arise from claims and contingencies has been developed in consultation and coordination with the Bank's internal counsel acting in defense for the Bank's legal cases and are based upon the analysis of probable results.

Key sources of estimation uncertainty

The following are the key assumptions concerning the future and other key sources of estimation uncertainty at the end of each reporting period that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Fair value measurement

The Management uses valuation techniques to determine the fair value of financial instruments (where active market quotes are not available) and non-financial assets. This involves developing estimates and assumptions consistent with how market participants would price the instrument. The Management bases its assumptions on observable data as far as possible but this is not always available. In that case, the Management uses the best information available.

Estimated fair values may vary from the actual prices that would be achieved in an arm's length transaction at the reporting date.

Provision for credit losses on loans to customers

The Bank uses a provision matrix to calculate the allowance for its loans to customers. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns. The provision matrix is initially based on the Bank 's historical observed default rates. The Bank calibrates the matrix to adjust the historical credit loss experience with historical recoveries. At every reporting date, the historical observed default rates are updated analysed.

The assessment of the correlation between historical observed default rates and allowance for loans to customers is a significant estimate. The amount of allowance for loans to customers is sensitive to changes in circumstances. The Bank 's historical credit loss experience may also not be representative of customer's actual default in the future. The computation of the allowance also considers the use of reasonable and supportable forward-looking information, which is based on assumptions for the future movement of different economic drivers and how these drivers will affect each other that may result in different levels of loss allowance. The impact of provisioning on the Bank 's loans to customers is disclosed in Note 9.

Useful life of depreciable assets

The useful lives of the Bank's assets with definite life are estimated based on the period over which the assets are expected to be available for use. The estimated useful lives of Bank's property and equipment and right of use assets are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the Bank's assets. In addition, the estimation of the useful lives is based on the Bank's collective assessment of industry practice, internal technical evaluation and experience with similar assets. It is possible, however, that future results of operations could be materially affected by changes in estimates brought about by changes in factors mentioned above. The amounts and timing of recorded expenses for any period would be affected by changes in these factors and circumstances. A reduction in the estimated useful lives of property and equipment and right of use assets would increase the recognized operating expenses and decrease non-current assets.

Impairment of non-financial assets

Impairment exists when the carrying value of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value less costs to sell and its value in use. The fair value less costs to sell calculation is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a discounted cash flow model. The cash flows are derived from the budget and do not include restructuring activities that the Bank is not yet committed to or significant future investments that will enhance the asset's performance of the cash generating unit being tested. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as the expected future cash-inflows and the growth rate used for extrapolation purposes.

6. Cash – net

Cash is further analysed as follows:

	31 D	ecember 2021	31 December 2020		
	USD	KHR'000	USD	KHR'000	
		(Note 2.4)		(Note 2.4)	
Cash on hand	13,863,244	56,478,856	14,128,228	57,148,682	
Cash with other banks	105,630,181	430,337,357	54,270,161	219,522,801	
Cash presented on the statement of cash flows	119,493,425	486,816,213	68,398,389	276,671,483	
Less: Allowance for impairment losses	(589,046)	(2,399,773)	(33,434)	(135,240)	
	118,904,379	484,416,440	68,364,955	276,536,243	

Cash with other banks are current accounts which do not bear interest.

The movements of allowance for impairment losses were as follows:

	31 De	31 December 2021		cember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
At 1 January	33,434	135,240	61,873	252,133
Additions/(reversals) for the year	555,612	2,260,230	(28,439)	(115,946)
Currency translation difference	-	4,303	-	(947)
At 31 December	589,046	2,399,773	33,434	135,240

7. Deposits and placements with other banks

	31 De	31 December 2021		cember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Term deposit (non-cash equivalents)	5,542,061	22,578,357	6,405,875	25,911,764

Placements with other banks mature from 1 to 3 months (2020: 3 to 6 months) and earned interest ranging from 2% to 4% (2020: 2% to 4%) per annum. Interest income earned during the year amounted to USD291,679 (2020: USD1,180,227) as disclosed in Note 21 as part of placements with other banks.

8. Statutory deposits

		31 De	ecember 2021	31 December 2020	
		USD	KHR'000	USD	KHR'000
			(Note 2.4)		(Note 2.4)
Capital guarantee deposit	Α	7,500,000	30,555,000	7,500,000	30,337,500
Reserve requirements on customers' deposits	В	18,371,136	74,844,008	13,271,180	53,681,923
		25,871,136	105,399,008	20,771,180	84,019,423

A. Capital guarantee deposit

Under NBC's Prakas No. B7-01-136 dated 15 October 2001, the Bank is required to maintain a statutory deposit of 10% of its capital. This deposit is not available for use in the Bank's day-to-day operations and is refundable should the Bank voluntarily cease its operations in Cambodia. Capital guarantee deposit earned interest at rates of 0% - 0.04% (2020: 0% - 0.06%) per annum amounting to USD3,744 (2020: USD21,295), as disclosed in Note 21.

B. Reserve requirements on customers' deposits

The reserve requirement represents the minimum reserve which is calculated at 8% for KHR and 12.50% for other currencies of the total amount of deposits from customers, non-residential banks and financial institution deposits, and non-residential borrowings. Pursuant to the National Bank of Cambodia's Prakas No. B7-018-282 on the maintenance of reserve requirement against commercial banks' deposits and borrowings, reserve requirements both in KHR and in other currencies bear no interest effective from 29 August 2018.

On 17 March 2020, the NBC announced the reduction of the reserve requirements to 7% for both local and foreign currencies deposits and borrowings in order to help mitigate the impact of the COVID-19 pandemic on Cambodia's economy.

9. Loans to customers - net

	31 D	ecember 2021	31 December 202	
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Commercial loans:				
Overdrafts	8,721,399	35,530,980	5,692,543	23,026,336
Short term loans	13,184,188	53,712,382	7,122,665	28,811,180
Long term loans	14,091,661	57,409,427	-	-
Consumer loans				
Overdrafts	26,642,702	108,542,368	26,526,755	107,300,724
Short term loans	505,919	2,061,114	10,757,407	43,513,711
Long term loans	82,197,709	334,873,466	23,298,680	94,243,161
Related parties' loans	776,356	3,162,874	1,237,142	5,004,240
	146,120,123	595,293,381	74,635,192	301,899,352
Less: Allowance for impairment losses	(1,410,431)	(5,746,096)	(127,100)	(514,120)
Loans and advances to customers - net	144,709,692	589,547,285	74,508,092	301,385,232

Allowance for impairment losses recognised in profit or loss are summarised as follows:

_	31 December 2021		31 December 20	
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Net impairment loss on loans and advances	1,283,331	5,220,591	67,517	275,267
Net impairment/(recovery of) loss on cash with other banks (Note 6)	555,612	2,260,230	(28,439)	(115,946)
Net impairment loss on other investment (Note 10)	865	3,518	3,596	14,661
	1,839,808	7,484,339	42,674	173,982

The movements of allowance for impairment allowance on loans and advances to customers follow:

	31 De	31 December 2021		ember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
At 1 January	127,100	514,120	59,583	242,801
Additions for the year	1,283,331	5,220,591	67,517	275,267
Currency translation difference	-	11,385	-	(3,948)
At 31 December	1,410,431	5,746,096	127,100	514,120

Gross amounts of loans and advances to customers by maturity are as follows:

	31 December 2021		31 De	ecember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Within 1 month	3,035,255	12,365,629	10,999,949	44,494,794
>1 to 3 months	8,929,028	36,376,860	13,677,709	55,326,333
>3 to 6 months	10,066,763	41,011,992	14,665,563	59,322,202
> 6 to 12 months	35,329,459	143,932,216	11,766,982	47,597,442
> 1 to 3 years	65,670,793	267,542,811	14,189,805	57,397,761
> 3 to 5 years	7,108,364	28,959,475	7,225,834	29,228,499
Over 5 years	15,980,272	65,103,628	2,109,350	8,532,321
	146,120,123	595,293,381	74,635,192	301,899,352

10. Other investment

	31 December 2021		31 December 20	
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Other investment at amortised cost (*)	23,411,128	95,376,935	23,266,377	94,112,495
Less: Allowance for impairment losses	(139,975)	(570,258)	(139,110)	(562,700)
	23,271,153	94,806,677	23,127,267	93,549,795

^{*}This represents deposits to buy gold from Asia Investment and Financial Services Sole Co., Ltd., a shareholder, whereby Asia Investment and Financial Services Sole Co., Ltd. agreed to provide a guaranteed return of 6% per annum.

The movements of allowance for impairment losses follow:

	31 De	31 December 2021		ember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
At 1 January	139,110	562,700	135,514	552,220
Additions for the year	865	3,518	3,596	14,661
Currency translation difference	-	4,040	-	(4,181)
At 31 December	139,975	570,258	139,110	562,700

11. Intangible asset

	Software		
	USD	KHR'000	
		(Note 2.4)	
Gross carrying amount			
Balance as at 1 January 2021	1,353,638	5,475,466	
Additions	173,035	703,906	
Transfers from property and equipment	11,242	45,732	
Currency translation difference	-	86,094	
Balance as at 31 December 2021	1,537,915	6,265,466	
Accumulated amortisation			
Balance as at 1 January 2021	738,443	2,987,002	
Amortisation	459,860	1,870,710	
Currency translation difference	-	24,175	
Balance as at 31 December 2021	1,198,303	4,881,887	
Carrying amounts as at 31 December 2021	339,612	1,383,579	
Gross carrying amount			
Balance as at 1 January 2020	1,185,155	4,829,507	
Additions	168,483	686,905	
Currency translation difference	-	(40,946)	
Balance as at 31 December 2020	1,353,638	5,475,466	
Accumulated amortisation			
Balance as at 1 January 2020	328,998	1,340,667	
Amortisation	409,445	1,669,307	
Currency translation difference	-	(22,972)	
Balance as at 31 December 2020	738,443	2,987,002	
Carrying amounts as at 31 December 2020	615,195	2,488,464	

12. Property and equipment

	Leasehold improvements	Furniture and fixtures	Office equipment	Computer and IT equipment	Motor vehicles	Construction in progress	То	tal
	USD	USD	USD	USD	USD	USD	USD	KHR'000
								(Note 2.4)
Gross carrying amount								
Balance as at 1 January 2021	595,405	24,765	351,402	814,362	50,350	2,766,669	4,602,953	18,618,945
Additions	28,215	896	100,520	2,679	2,800	1,518,580	1,653,690	6,727,211
Transfers (*)	1,086,262	12,984	288,682	822,206	-	(2,210,134)	-	-
Transfers to intangible assets (*)	-	-	-	-	-	(11,242)	(11,242)	(45,732)
Currency translation difference	-	-	-	-	-	-	-	143,340
Balance as at 31 December 2021	1,709,882	38,645	740,604	1,639,247	53,150	2,063,873	6,245,401	25,443,764
Accumulated deprecation								
Balance as at 1 January 2021	229,034	6,391	126,614	263,226	24,155	-	649,420	2,626,904
Depreciation charge during the year	263,677	6,934	112,157	414,880	10,326	-	807,974	3,286,839
Currency translation difference	-	-	_	-	_	-	-	23,680
Balance as at 31 December 2021	492,711	13,325	238,771	678,106	34,481	-	1,457,394	5,937,423
Carrying amount as at 31 December 2021	1,217,171	25,320	501,833	961,141	18,669	2,063,873	4,788,007	19,506,341

	Leasehold improvements	Furniture and	Office equipment	Computer and IT	Motor vehicles	Construction in progress	T	
		fixtures		equipment			To	
	USD	USE) USD	USD	USE) USD	USD	KHR'000
								(Note 2.4)
Gross carrying amount								
Balance as at								
1 January 2020	422,426	8,522	273,292	304,519	50,350	446,633	1,505,742	6,135,899
Additions	76,485	5,764	4,974	454,944		- 2,695,840	3,238,007	13,201,355
Transfers (*)	96,494	10,479	73,136	54,899		- (235,008)	-	-
Transfers to intangible assets (*)	-					- (129,246)	(129,246)	(522,800)
Reclassification to other assets (**)	-					- (11,550)	(11,550)	(46,720)
Currency translation difference	-						-	(148,789)
Balance as at 31 December 2020	595,405	24,765	351,402	814,362	50,350	2,766,669	4,602,953	18,618,945
Accumulated deprecation								
Balance as at 1 January 2020	119,339	1,854	56,692	83,331	14,085	5 -	275,301	1,121,852
Depreciation charge during the year	109,695	4,537	7 69,922	179,895	10,070) -	374,119	1,525,283
Written-off	-						-	_
Currency translation difference	-						-	(20,231)
Balance as at 31 December 2020	229,034	6,39	1 126,614	263,226	24,155	5 -	649,420	2,626,904
Carrying amount as at 31 December 2020	366,371	18,374	l 224,788	551,136	26,19	5 2,766,669	3,953,533	15,992,041

^(*) Transfers are related to major renovations in new branches during the year.

^(**) Reclassification pertains to ATM cards which were initially recognised as fixed assets in progress and subsequently reclassified to inventories under other assets.

13. Right-of-use assets

	31 December 2021		31 December 20	
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Right-of-use assets	2,149,625	8,757,572	2,454,953	9,930,285

The Bank leases the office buildings for the head office and the branches. Information about lease for which the Bank is a lessee is presented below. Information relating to lease liabilities is disclosed in Note 17.

	31 December 2021		31 De	cember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Office building				
Gross carrying amount				
Balance as at 1 January	2,892,704	11,700,988	1,937,948	7,897,138
Additions	-	-	954,756	3,892,540
Modification	(8,514)	(34,635)	-	-
Currency translation difference	-	83,837	-	(88,690)
Balance as at 31 December	2,884,190	11,750,190	2,892,704	11,700,988
Accumulated depreciation				
Balance as at 1 January	437,751	1,770,703	189,094	770,558
Depreciation for the year	296,814	1,207,439	248,657	1,013,775
Currency translation difference	-	14,476	-	(13,630)
Balance as at 31 December	734,565	2,992,618	437,751	1,770,703
Carrying amounts as at 31 December	2,149,625	8,757,572	2,454,953	9,930,285

14. Other assets

	31 December 2021		31 De	ecember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Prepayment to shareholder (*)	20,000,000	81,480,000	20,000,000	80,900,000
Prepaid expenses	10,711,062	43,636,867	807,518	3,266,411
Guarantee deposits (**)	838,481	3,415,972	504,871	2,042,203
Inventories	66,045	269,067	48,759	197,230
Advances for future investments	-	-	47,300,000	191,328,500
	31,615,588	128,801,906	68,661,148	277,734,344

^(*) This represents prepayment to a shareholder for the purchase of land at Sihanoukville Province. As of the date of the issuance of the financial statements, the acquisition process is yet to be completed.

^(**) These represents secured escrow account with Mastercard required to be maintained by the Bank.

15. Deposits from other banks

	31 De	31 December 2021		cember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Fixed deposits	13,758,079	56,050,414	6,566,404	26,561,104
Demand deposits	2,241,980	9,133,826	9,114,096	36,866,519
	16,000,059	65,184,240	15,680,500	63,427,623
Deposits from other banks are analysed	as follows:			
	31 De	ecember 2021	31 De	cember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
A. By maturity				
Within 1 month	2,241,980	9,133,827	9,114,096	36,866,519
> 1 to 3 months	519,716	2,117,323	520,754	2,106,450
> 3 to 6 months	10,200,315	41,556,083	3,007,603	12,165,754
> 6 to 12 months	3,038,048	12,377,007	3,038,047	12,288,900
	16,000,059	65,184,240	15,680,500	63,427,623
	21 Da	ecember 2021	21 Do	cember 2020
	USD	KHR'000	USD	KHR'000
	000	(Note 2.4)	03D	(Note 2.4)
		(11010 2.4)		(14010 2.4)
B. By relationship				
Non-related parties	14,739,613	60,049,183	14,003,090	56,642500
Related parties	1,260,446	5,135,057	1,677,410	6,785,123
	16,000,059	65,184,240	15,680,500	63,427,623
	31 De	ecember 2021	31 De	cember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
C. By residency status				
Residents	14,770,243	60,173,970	8,129,965	32,885,708
Non- residents	1,229,816	5,010,270	7,550,535	30,541,915
	16,000,059	65,184,240	15,680,500	63,427,623

	2021	2020
D. By interest rate (per annum)		
Fixed deposits	2.50%-4.75%	2.50%-2.75%
Demand deposits	0%-1%	0%-1%

16. Deposits from customers

	31 December 2021		31 December 2020	
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Fixed deposits	151,806,663	618,460,345	88,836,500	359,343,643
Saving accounts	49,096,876	200,020,673	58,428,627	236,343,796
Demand deposits	61,042,480	248,687,063	27,115,032	109,680,304
	261,946,019	1,067,168,081	174,380,159	705,367,743

Deposits from customers are analysed as follows:

	31 December 2021		31 December 2020	
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
A. By maturity				
Within 1 month	142,342,876	579,904,877	86,764,698	350,963,203
> 1 to 3 months	9,440,336	38,459,929	17,672,406	71,484,882
> 3 to 6 months	58,948,783	240,157,342	47,065,792	190,381,129
> 6 to 12 months	23,898,589	97,362,852	19,889,090	80,451,369
> More than 12 months	27,315,435	111,283,081	2,988,173	12,087,160
	261,946,019	1,067,168,081	174,380,159	705,367,743
B. By residency status				
Residents	217,900,713	887,727,504	160,944,416	651,020,163
Non-residents	44,045,306	179,440,577	13,435,743	54,347,580
	261,946,019	1,067,168,081	174,380,159	705,367,743
C. By relationship				
Non-related parties	261,890,423	1,066,941,582	174,245,645	704,823,634
Related parties	55,596	226,499	134,514	544,109
	261,946,019	1,067,168,081	174,380,159	705,367,743

These deposits from customers earn interest at annual rates as follows:

		2021		2020	
Saving accounts		0.5%		0.5%	
Fixed deposits		1.50%-12%	1.50%-6.25%		
Demand deposits		0%-1%		0%-1%	
17. Lease liabilities					
	31 De	31 December 2021		31 December 2020	
	USD	KHR'000	USD	KHR'000	
		(Note 2.4)		(Note 2.4)	
Maturity analysis – contractual undiscounted	d cash flows				
Less than one year	369,077	1,503,620	377,410	1,526,623	
One to five years	1,082,058	4,408,304	1,163,135	4,704,881	
More than five years	1,640,000	6,681,360	1,928,000	7,798,760	
Total undiscounted lease payments	3,091,135	12,593,284	3,468,545	14,030,264	
	31 December 2021		31 December 2020		
	USD	KHR'000	USD	KHR'000	
		(Note 2.4)		(Note 2.4)	
Present value of lease liabilities					
Current	239,368	975,185	233,311	943,743	
Non-current	2,034,752	8,289,580	2,274,120	9,198,815	
	2,274,120	9,264,765	2,507,431	10,142,558	
	31 December 2021		31 December 2020		
	USD	KHR'000	USD	KHR'000	
		(Note 2.4)		(Note 2.4)	
Amounts recognised in profit or loss					
Interest on lease liabilities	143,884	585,320	122,664	500,101	
Expenses relating to short-term leases	38,916	158,310	41,708	170,044	
	182,800	743,630	164,372	670,145	

	31 [31 December 2021		1 31 December	
	USD	KHR'000	U	JSD	KHR'000
		(Note 2.4)		(Note 2.4)
Amounts recognised in the statement of cash	flows				
Total cash outflow for leases	368,681	1,499,794	291,459	1,188	,278

18. Other liabilities

	31 December 2021		31 Dec	cember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Accruals and other payables	251,349	1,023,996	440,309	1,781,050
Other tax payables	208,401	849,026	173,859	703,260
	459,750	1,873,022	614,168	2,484,310

19. Income tax

Income tax expense

In accordance with the Cambodian Law on Taxation, the Bank has an obligation to pay corporate income tax of either the profit tax at the rate of 20% of taxable profits or the minimum tax at 1% of gross revenues, whichever is higher.

	31 December 2021		31 Dec	ember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Current income tax	648,894	2,639,700	195,552	797,266
Deferred income tax	(152,651)	(620,984)	(42,813)	(174,549)
	496,243	2,018,717	152,739	622,717

Reconciliation between income tax expenses and accounting profit follows:

	31 December 2021		31 December	
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Profit before income tax	1,050,277	4,272,527	592,486	1,465,845
Income tax using statutory rate at 20%	210,055	860,557	118,497	483,113
Non-deductible expenses	286,188	1,164,213	34,521	140,741
Income tax expense	496,243	2,018,717	153,018	623,854

The Bank's tax returns are subject to examination by the GDT. Because the application of tax laws and regulations on many types of transactions is susceptible to varying interpretations, the amounts reported in the financial statements could change at a later date upon final determination by the GDT.

The taxation system in Cambodia is characterised by frequently changing legislation which is subject to interpretation. Often times, different interpretations exist among numerous taxation authorities and jurisdictions. Taxes are subject to reviews and investigations by a number of authorities that are enabled by law to impose severe fines, penalties and interest charges.

Minimum tax

Under the Cambodian tax regulations, the Bank has an obligation to pay Income Tax at 20% of taxable profit or Minimum Tax at 1% of total revenue exclusive of value added tax, whichever is higher.

Deferred tax assets - net

	31 December 2021		31 De	cember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Deferred tax assets	701,828	2,859,247	610,243	2,468,433
Deferred tax liabilities	(429,925)	(1,751,514)	(490,991)	(1,986,058)
	271,903	1,107,733	119,252	482,375

Deferred tax assets/(liabilities) are attributable to the following:

	31 December 2021		31 De	cember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Lease liabilities	454,824	1,852,953	501,486	2,028,511
Allowance for impairment losses	215,237	615,871	60,399	244,314
Depreciation and amortisation	18,266	74,416	37,579	152,007
Unearned income	12,411	50,562	10,779	43,601
Provision for employee benefits	1,090	4,440	-	-
Right-of-use assets	(429,925)	(1,751,514)	(490,991)	(1,986,058)
	271,903	1,107,733	119,252	482,375

The movements of deferred tax assets – net were as follows:

	31 December 2021		31 De	cember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
At 1 January	119,252	482,375	76,439	311,489
Recognised in profit or loss	152,651	620,984	42,813	174,549
Currency translation difference	-	4,374	-	(3,663)
At 31 December	271,903	1,107,733	119,252	482,375

Current income tax liability

	31 December 2021		31 Dec	ember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
At 1 January	94,537	382,402	175,838	716,540
Recognised in profit or loss	648,894	2,639,700	195,552	797,266
Income tax paid	(218,912)	(890,534)	(276,853)	(1,128,730)
Currency translation difference	-	5,322	-	(2,674)
At 31 December	524,519	2,136,890	94,537	382,402

20. Share capital

31	31 December 2021	31 December 2	020
% of	% of Number of Am	Number of	Amount
ownership	ownership shares U	shares	USD
00 60% 4	nancial 60% 45.000.000 45.0	45.000.000	45.000.000
	40% 30,000,000 30,0	30,000,000	30,000,000
00 100% 7	100% 75,000,000 75,0	75,000,000	75,000,000
_	100% 75,000,000 75,0	100%	100% 15,000,000

In equivalent KHR'000		
(Note 2.4)	300,000,000	300,000,000

The total authorised number of shares is 75,000,000 (2020: 75,000,000) shares with par value of US\$1 per share. All shares are issued and fully paid.

20.1 Regulatory reserve

The movements in regulatory reserve are as follows:

	31 December 2021		31 De	cember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Balance as at 1 January	754,326	3,069,616	1,410,468	5,723,710
Transfer from/(to) retained earnings	797,761	3,245,292	(656,142)	(2,654,094)
Balance as at 31 December	1,552,087	6,314,908	754,326	3,069,616

21. Interest income

	-	For the year ended 31 December 2021		ar ended oer 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Loans and advances	9,418,282	38,313,571	4,452,515	18,152,904
Other investment	1,533,000	6,236,244	1,374,320	5,603,103
Placements with other banks	291,679	1,186,550	1,180,227	4,811,784
Statutory deposits	3,744	15,231	21,295	86,820
	11,246,705	45,751,596	7,028,357	28,654,611

22. Interest expense

	For the year ended 31 December 2021		For the yea	
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Fixed and demand deposits	7,331,736	29,825,502	3,163,542	12,897,761
Saving deposits	252,642	1,027,748	208,033	848,150
Lease liabilities	143,884	585,320	122,664	500,101
	7,728,262	31,438,570	3,494,239	14,246,012

23. Fee and commission income - net

	For the year ended 31 December 2021				
	USD	KHR'000	USD	KHR'000	
		(Note 2.4)		(Note 2.4)	
Inward and outward remittance	831,585	3,382,888	344,438	1,404,274	
Other fees	3,572,552	14,533,141	49,338	201,151	
	4,404,137	17,916,029	393,776	1,605,425	

24. Other income

	-	For the year ended 31 December 2021		r ended er 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Foreign exchange currency gain	108,288	440,516	73,594	300,043

25. Personnel expenses

	For the year ended 31 December 2021		For the yea 31 Decemb	
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Salaries and wages	1,897,330	7,718,338	1,290,751	5,262,392
Fringe benefits	12,021	48,901	10,133	41,312
Other benefits	123,758	503,448	65,805	268,288
	2,033,109	8,270,687	1,366,689	5,571,992

26. Depreciation and amortisation

	For the year ended 31 December 2021		For the year 31 Decemb	
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Amortisation – intangible assets	807,974	3,286,838	409,445	1,669,307
Depreciation – property and equipment	459,860	1,870,710	374,119	1,525,283
Depreciation – right-of-use assets	296,814	1,207,440	248,657	1,013,775
	1,564,648	6,364,988	1,032,221	4,208,365

27. Other operating expenses

	For the year ended 31 December 2021		For the yea 31 Decemb	
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Repairs and maintenance	442,885	1,801,656	108,580	442,681
License fees	318,227	1,294,547	69,316	282,601
Public relations, marketing and advertising	173,978	707,743	9,928	40,476
Other tax expenses	151,824	617,620	112,335	457,990
Utilities	68,987	280,639	44,097	179,783
Professional fees	66,438	270,270	196,246	800,095
Communications	47,503	193,242	16,419	66,940
Office supplies	40,751	165,775	49,342	201,167
Office rental	38,916	158,310	41,708	170,044
Security	36,728	149,410	20,668	84,263
Stamps and postage	35,404	144,023	5,460	22,260
Insurance	24,589	100,028	16,180	65,966
Travelling and entertainment	22,586	91,880	19,421	21,474
Credit investigation fees	9,021	36,697	11,162	45,507
Dues and membership	6,989	28,431	4,185	17,062
Foreign exchange loss	763	3,104	2,241	9,137
Accommodation	755	3,071	9,423	38,418
Donations	-	-	202,200	824,369
Miscellaneous	56,682	230,584	28,142	114,735
	1,543,026	6,277,030	967,418	3,944,162

28. Commitments and contingencies

Contingent liabilities and commitments

In the normal course of business, the Bank makes various commitments and incurs certain contingencies with legal recourse to its customers. No material losses are anticipated from these transactions, which consist of:

	31 De	31 December 2021		cember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Unused portion of credit facilities	5,060,514	20,616,534	1,289,602	5,216,440
Bankers' guarantees	400,000	1,629,600	400,000	1,618,000
	5,460,514	22,246,134	1,689,602	6,834,440

The movements of impairment losses allowance for off-balance sheet are analysed as follows:

	31 December 2021		31 De	cember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
At 1 January	2,352	9,514	4,456	18,158
Additions/(reversal) for the year	18,583	75,594	(2,104)	(8,578)
Currency translation difference	-	180	-	(66)
At 31 December	20,935	85,288	2,352	9,514

Tax contingencies

Taxes are subject to review and investigation by a number of authorities, who are enabled by law to impose severe fines, penalties and interest charges. The application of tax laws and regulations to many types of transactions are susceptible to varying interpretations.

These facts may create tax risks in Cambodia substantially more significant than in other countries. Management believes that it has adequately provided for tax liabilities based on its interpretation of tax legislation. However, the relevant authorities may have differing interpretations and the effects could be significant.

On 18 May 2020, there is a letter from the General Department of Taxation ("GDT") for the comprehensive tax audit for the fiscal years 2018 to 2019. Up to the date of the issuance of the financial statements, the tax audit is still on-going.

29. Related party transactions and balances

The Bank entered into a number of transactions with related parties in the normal course of business. The volume of related party transactions, outstanding balance at the year end and relating expenses and income for the year are as follows:

Related parties and relationship

Relationship	Related party
Immediate parent entity	Refer to Note 20
Related entities	Entities under common ultimate parent company
Key management personnel	All directors of the Bank who make critical decisions in relation to the strategic direction of the Bank and senior management staff (including their close family members)

Loans to related parties

	31 De	31 December 2021		31 December 2020	
	USD	KHR'000	USD	KHR'000	
		(Note 2.4)		(Note 2.4)	
Loans and advances	776,356	3,162,874	1,237,142	5,004,240	

Loans and advances with relate parties are repayable within one year and bear no interest.

Deposits from related parties

	31 De	31 December 2021		cember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Deposit from other banks	1,260,446	5,135,057	1,677,410	6,785,123
Deposits from customers	55,596	226,499	134,514	544,109
	1,316,042	5,361,556	1,811,924	7,329,232

Advances for future investments

	31 December 2021		31 December 20	
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Advances for future investments	-	-	47,300,000	191,328,500

Prepayment to shareholder

	31 De	31 December 2021		31 December 2020	
	USD	KHR'000	USD	KHR'000	
		(Note 2.4)		(Note 2.4)	
Mr. Yim Leak	20,000,000	81,480,000	20,000,000	80,900,000	

Key management remuneration

	31 December 2021		31 December 2020	
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
Salaries and benefits	568,757	2,313,703	538,330	2,194,771

30. Financial risk management

A. Introduction and overview

The Bank has exposure to the following risks from financial instruments:

- · credit risk;
- market risk;
- liquidity risk; and,
- operational risk

This note presents information about the Bank's exposure to each of the above risks, the Bank's objectives, policies and processes for measuring and managing risk, and the Bank's management of capital.

Risk management functional and governance structure

The Bank's Board of Directors has overall responsibility for the establishment and oversight of the Bank's risk management framework and responsible for approving and monitoring Bank's risk management policies.

The Bank's risk management policies are established to identify and analyse the risks faced by the Bank, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. The risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Bank's activities. The Bank, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

B. Credit risk

'Credit risk' is the risk of financial loss to the Bank if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Bank's loans and advances to customers and other banks, and investment debt securities. For risk management reporting purposes, the Bank considers and consolidates all elements of credit risk exposure – e.g. individual obligor default risk, country and sector risk.

Credit risk is the potential loss of revenue and principal losses arising mainly from loans and advances and loan commitments as a result of default by the borrowers or counterparties through its lending activities.

Management of credit risk

The Board of Directors created the Bank Credit Committee for the oversight of credit risk. A separate Bank Credit department, reporting to the Bank Credit Committee, is responsible for managing the Bank's credit risk, including the following.

- Formulating credit policies in consultation with business units, covering collateral requirements, credit
 assessment, risk grading and reporting, documentary and legal procedures, and compliance with
 regulatory and statutory requirements.
- Establishing the authorisation structure for the approval and renewal of credit facilities. Authorisation limits are allocated to business unit Credit Officers. Larger facilities require approval by Bank Credit, the Head of Bank Credit, the Bank Credit Committee or the Board of Directors, as appropriate.

- Reviewing and assessing credit risk: Bank Credit assesses all credit exposures in excess of designated limits, before facilities are committed to customers by the business unit concerned. Renewals and reviews of facilities are subject to the same review process.
- Limiting concentrations of exposure to counterparties, geographies and industries (for loans and advances, financial guarantees and similar exposures), and by issuer, credit rating band, market liquidity and country (for investment securities).
- Developing and maintaining the Bank's risk gradings to categorise exposures according to the degree of
 risk of default. The current risk grading framework consists of 5 grades reflecting varying degrees of risk
 of default. The responsibility for setting risk grades lies with the final approving executive or committee, as
 appropriate. Risk grades are subject to regular reviews by Bank Risk.
- Developing and maintaining the Bank's processes for measuring ECL: this includes processes for:
 - » initial approval, regular validation and back-testing of the models used; and,
 - » determining and monitoring significant increase in credit risk; and incorporation of forward-looking information
- Reviewing compliance of business units with agreed exposure limits, including those for selected industries, country risk and product types. Regular reports on the credit quality of local portfolios are provided to Bank Credit, which may require appropriate corrective action to be taken. These include reports containing estimates of ECL allowances.
- Providing advice, guidance and specialist skills to business units to promote best practice throughout the Bank in the management of credit risk.

Each business unit is required to implement Bank credit policies and procedures, with credit approval authorities delegated from the Bank Credit Committee. Each business unit has a Head of Credit who reports on all credit-related matters to local management and the Bank Credit Committee. Each business unit is responsible for the quality and performance of its credit portfolio and for monitoring and controlling all credit risks in its portfolios, including those subject to central approval.

Regular audits of business units and Bank Credit processes are undertaken by Internal Audit.

Concentration of risk

The Board of Directors created the Bank Credit Committee for the oversight of credit risk. A separate Bank Credit department, reporting to the Bank Credit Committee, is responsible for managing the Bank's credit risk, including the following.

The following table presents the Bank's maximum exposure to credit risk of on-balance sheet and off-balance sheet financial instruments, without taking into account of any collateral held or other credit enhancements. For on-balance sheet assets, the exposure to credit risk equals their carrying amount. For contingent liabilities, the maximum exposure to credit risk is the maximum amount that the Bank would have to pay if the obligations of the instruments issued are called upon. For credit commitments, the maximum exposure to credit risk is the full amount of the undrawn credit facilities granted to customers.

Type of credit exposure

	Maximum credit exposure	Maximum credit exposure	Fully subject to collateral/ credit enhancement	Partially subject to collateral/ credit enhancement	Unsecured and not subject to collateral/ credit enhancement
	USD	KHR'000	%	%	%
		(Note 2.4)			
31 December 2021					
On-statement of financial position items					
Cash – gross	119,493,425	486,816,213	-	-	100%
Placements with other banks – gross	5,542,061	22,578,357	-	-	100%
Statutory deposits	25,871,136	105,399,008	-	-	100%
Loans and advances to customers – gross	146,120,123	595,293,381	83%	-	17%
Other investment – gross	23,411,128	95,376,935	-	-	100%
Guarantee deposit	838,481	3,415,972	-	-	100%
Total	321,276,354	1,308,879,866			
Off-statement of financial position items					
Contingent liabilities	400,000	1,629,600	99.8%	-	0.2%
Commitments	5,060,514	20,616,534	0.2%	-	99.8%
Total	5,460,514	22,246,134	8%	-	92%

	Maximum credit exposure	Maximum credit exposure	Fully subject to collateral/ credit enhancement	Partially subject to collateral/ credit enhancement	Unsecured and not subject to collateral/ credit enhancement
	US\$	KHR'000	%	%	%
		(Note 2.4)			
31 December 2020					
On statement of financial position items					
Cash – gross	68,398,389	276,671,483	-	-	100%
Placements with other banks – gross	6,405,875	25,911,764	-	-	100%
Statutory deposits	20,771,180	84,019,423	-	-	100%
Loans and advances to customers – gross	74,635,192	301,899,352	83%	-	17%
Other investment – gross	23,266,377	94,112,495	-	-	100%
Guarantee deposit	504,871	2,042,203	-	-	100%
Total	193,981,884	784,656,720	-	-	-
Off statement of financial position items					
Contingent liabilities	400,000	1,618,000	100%	-	-
Commitments	1,289,602	5,216,440	80%	-	20%
Total	1,689,602	6,834,440	-	-	-

Concentration risk by industrial sectors

31 December 2021	Cash – gross	Placements with other banks - gross	Loans and advances to customers-gross	Other investment – gross	Statutory deposits	Guarantee deposit	Total
	USD	USD	USD	USD	USD	USD	USD
Information media and tele- communications	-	-	14,070,480	-	-	-	14,070,480
Hotel and restaurants	-	-	495,813	-	-	-	495,813
Real estate	-	-	101,996,423	-	-	-	101,996,423
Construction	-	-	4,774,373	-	-	-	4,774,373
Financial institutions	119,493,425	5,542,061	-	-	-	-	125,035,486
Staff loans	-	-	1,107,548	-	-	-	1,107,548
Others	-	-	23,675,486	23,411,128	25,871,136	838,481	73,796,231
Total	119,493,425	5,542,061	146,120,123	23,411,128	25,871,136	838,481	321,276,354
Total (KHR'000 equivalents – Note 2.4)	486,816,213	22,578,357	595,293,381	95576,935	105,399,008	3,415,972	1,308,879,866
31 December 2020	Cash – gross	Placements with other banks – gross	Loans and advances to customers – gross	Other investment – gross	Statutory deposits	Guarantee deposit	Total
		USD	USD	USD	USD	USD	USD
Information media and tele- communications	-	-	19,041,153	-	-	-	19,041,153
Hotel and restaurants	-	-	397,494	-	-	-	397,494
Real estate	-	-	29,312,262	-	-	-	29,312,262
Construction	-	-	4,799,735	-	-	-	4,799,735
Financial institutions	68,398,389	6,405,875	-	-	20,771,180	-	95,575,444
Staff loans	-	-	1,304,128	-	-	-	1,304,128
Others	-	-	19,780,420	23,266,377	-	504,871	43,551,668
Total	68,398,389	6,405,875	74,635,192	23,266,377	20,771,180	504,871	193,981,884
Total (KHR'000 equivalents – Note 2.4)	276,671,483	25,911,764	301,899,352	94,112,495	84,019,423	2,042,203	784,656,720

Concentration risk by residency and relationship, and large-exposures for gross loans and advances to customers:

	31 D	31 December 2021		ecember 2020
	USD	KHR'000	USD	KHR'000
		(Note 2.4)		(Note 2.4)
By residency status:				
Residents	146,120,123	595,293,381	74,635,192	301,899,352
By relationship:				
External customers	144,236,219	587,618,356	72,093,921	291,619,911
Staff loans	1,107,548	4,512,151	1,304,129	5,275,202
Related Parties	776,356	3,162,874	1,237,142	5,004,239
	146,120,123	595,293,381	74,635,192	301,899,352
By exposure:				
Large exposures (*)	106,679,986	434,614,263	36,017,475	145,690,687
Non-large exposures	39,440,137	160,679,118	38,617,717	156,208,665
	146,120,123	595,293,381	74,635,192	301,899,352
By concession:				
Restructure (**)	1,706,605	6,952,709	5,674,337	22,952,693
Non-Restructured	144,413,518	588,340,672	68,960,855	278,946,659
	146,120,123	595,293,381	74,635,192	301,899,352

^(*) A "large exposure" is defined under the NBC's Prakas as the overall gross exposure of the aggregate balance of loans and advances with one single beneficiary, which exceeds 10% of the Bank's net worth. The exposure is the higher of the outstanding loans or commitments and the authorised loans or commitments.

Collateral

Whilst the Bank's maximum exposure to credit risk is the carrying amount of the assets or, in the case of off-balance sheet instruments, the amount guaranteed, committed, accepted or endorsed, the likely exposure may be lower due to offsetting collateral, credit guarantees and other actions taken to mitigate the Bank's exposure.

The description of collateral for each class of financial asset is set out below.

Cash, placements with other banks and other investment

Collateral is generally not sought for these assets.

^(**) A "restructured loan" is a loan that original contractual terms have been modified to provide for concessions for the borrowers for reasons related to real temporary financial difficulties.

Loans and advances to customers, contingent liabilities and commitments

Certain loans and advances to customers, contingent liabilities and commitments are typically collateralised to a substantial extent. In particular, residential mortgage exposures are generally fully secured by residential properties.

The table below summarises the Bank's security coverage of its financial assets:

	Collate	Collateral/credit enhancement			Unsecured		
	Properties	Floating assets	Fixed deposits	Others	credit exposure	Total	
	USD	USD	USD	USD	USD	USD	
31 December 2021							
Loan and advances to customers - gross	121,600,123	-	-	-	24,520,000	146,120,123	
Contingent liabilities	-	-	400,000	-		400,000	
Commitments	10,441	-	-	-	5,050,073	5,060,514	
	121,610,564	-	400,000	-	29,570,073	151,580,637	
KHR'000 equivalents (Note 2.4)	495,441,438	-	1,629,600	-	120,468,477	617,539,515	
31 December 2020							
Loan and advances to customers - gross	62,164,231	-	-	-	12,470,961	74,635,192	
Contingent liabilities	-	-	400,000	-	-	400,000	
Commitments	1,029,365	-	-	-	260,237	1,289,602	
	63,193,596	-	400,000	-	12,731,198	76,324,794	
KHR'000 equivalents (Note 2.4)	255,618,096	-	1,618,000	-	51,497,696	308,733,792	

Credit quality of gross loans and advances to customers

Pursuant to the NBC guideline Prakas B7-017-344, it has defined each credit grading according to its credit quality as follows:

Normal:

Outstanding facility is repaid on timely manner and is not in doubt for the future repayment. Repayment is steadily made according with the contractual terms and the facility does not exhibit any potential weakness in repayment capability, business, cash flow and financial position of the counterparty.

Special mention:

A facility in this class is currently protected and may not be past due but it exhibits potential weaknesses that may adversely affect repayment of the counterparty at the future date, if not corrected in a timely manner, and close attention by the Institution.

Weaknesses include but are not limited to a declining trend in the business operations of the counterparty or in its financial position, and adverse economic and market conditions that all might affect its profitability and its future repayment capacity, or deteriorating conditions on the collateral. This class has clearly its own rational and should not be used as a compromise between Normal and Substandard.

Substandard:

A facility ranked in this class exhibits noticeable weakness and is not adequately protected by the current business or financial position and repayment capacity of the counterparty. In essence, the primary source of repayment is not sufficient to service the debt, not taking into account the income from secondary sources such as the realization of the collateral.

Factors leading to a substandard classification include:

- · Inability of the counterparty to meet the contractual repayments' terms,
- Unfavourable economic and market conditions that would adversely affect the business and profitability
 of the counterparty in the future,
- Weakened financial condition and/or inability of the counterparty to generate enough cash flow to service the payments,
- Difficulties experienced by the counterparty in repaying other facilities granted by the Institution or by other institutions when the information is available, and,
- Breach of financial covenants by the counterparty.

Doubtful:

A facility classified in this category exhibits more severe weaknesses than one classified Substandard such that its full collection on the basis of existing facts, conditions or collateral value is highly questionable or improbable. The prospect of loss is high, even if the exact amount remains undetermined for now.

Loss:

A facility is classified Loss when it is not collectable, and little or nothing can be done to recover the outstanding amount from the counterparty.

Recognition of ECL

The Bank applies a three-stage approach based on the change in credit quality since initial recognition:

3-Stage approach	Stage 1 Performing	Stage 2 Underperforming	Stage 3 Nonperforming
Recognition of expected credit losses	12 months expected credit losses	Lifetime expected credit losses	Lifetime expected credit losses
Criterion	No significant increase in credit risk	Credit risk increased significantly	Credit impaired assets
Basic of calculation of profit revenue	On gross carrying amount	On gross carrying amount	On net carrying amount

The Bank measures ECL by using a general approach. The general approach consists of segregating the customers into three different stages according to the staging criteria by assessing the related credit risks. A 12-month ECL will be computed for stage 1, while lifetime ECL will be computed for stage 2 and stage 3. At each reporting date, the Bank will assess credit risk of each account as compared to the risk level at origination date.

Long-term facilities (more than one year)

Stages	Credit Risk Status	Grades	DPD	Default Indicator
1	No significant increase in credit risk	Normal	0 ≤ DPD < 30	Performing
2	Credit risk increased significantly	Special Mention	30 ≤ DPD < 90	Underperforming
		Substandard	90 ≤ DPD < 180	
3	Credit impaired assets	Doubtful	180 ≤ DPD <360	Nonperforming
		Loss	DPD ≥ 360	

Short-term facilities (one year or less)

Stages	Credit Risk Status	Grades	DPD	Default Indicator
1	No significant increase in credit risk	Normal	0 ≤ DPD ≤ 14	Performing
2	Credit risk increased significantly	Special Mention	15 ≤ DPD ≤ 30	Underperforming
		Substandard	31 ≤ DPD ≤ 60	
3	Credit impaired assets	Doubtful	61 ≤ DPD ≤ 90	Nonperforming
		Loss	DPD ≥ 91	

The Bank uses the day past due (DPD) information and NBC's classification for staging criteria. Also, the Bank will incorporate credit scoring or more forward looking elements in the future when information is more readily available. Upon the implementation of a credit scoring system, if the risk level drops by two or more notches as compared to the risk level at origination date, the accounts have to be classified under stage 2.

As for financial assets that are short term in nature, a simplified approach will be adopted where no staging criteria is required. In this case, the financial asset will be either classified as performing (stage 1) or non-performing.

The table below summarises the credit quality of the Bank's gross loans and advances to customers according to the above classifications.

		31 December 2021				
	Stage 1	Stage 2	Stage 3	Total		
	USD	USD	USD	USD		
Loans and advances to customers at amortised cost						
Normal	142,567,625	-	-	142,567,625		
Special mention	-	2,049,457	-	2,049,457		
Substandard	-	-	-	-		
Doubtful	-	-	1,503,041	1,503,041		
At gross	142,567,625	2,049,457	1,503,041	146,120,123		
Loss allowance	(404,879)	(21,743)	(983,809)	(1,410,431)		
Carrying amount	142,162,746	2,027,714	519,232	144,709,692		
KHR'000 equivalents (Note 2.4)	579,171,027	8,260,907	2,115,351	589,547,285		

31 December 2020

		31 December	CI 2020	
	Stage 1	Stage 2	Stage 3	Total
	USD	USD	USD	USD
Loans and advances to customers at amortised cost				
Normal	74,635,192	-	-	74,635,192
Special mention	-	-	-	-
Substandard	-	-	-	-
Doubtful	-	-	-	-
	74,635,192	-	-	74,635,192
Loss allowance	(127,100)	-	-	(127,100)
Carrying amount	74,508,092	-	-	74,508,092
KHR'000 equivalents (Note 2.4)	301,385,232	-	-	301,385,232

Incorporation of forward-looking information

The Bank incorporates forward-looking information into both the assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and the measurement of ECL.

External information considered includes economic data and forecasts published by governmental bodies and monetary authorities in the countries where the Bank operates, supranational organisations such as the World Bank, International Monetary Fund, and selected private-sector and academic forecasters.

The Bank has identified and documented key drivers of credit risk and credit losses for each portfolio of financial instruments in accordance with each country and, using an analysis of historical data, has estimated relationships between macro-economic variables and credit risk and credit losses.

In the absence of historical data and some of the loan are still in the restructuring stage which is cause by CoVID-19 impact, the Bank has determined that the economic outlook for the upcoming years is highly impacted by the pandemic and therefore sets forth new set of economic (and loss) scenarios and applies management overlay where necessary same as prior year.

The Bank has revised its economic forecasts used as an input into ECL as at 31 December 2021.

For the purpose of ECL computation, to reflect the current climate, the Bank has taken into account the stressed economic scenarios during this COVID-19 pandemic by revisiting its probability weightage outcome (PWO) to generate the upper, neutral and lower bound of ECL. The Bank's Management has applied scenario probability weights across the three scenarios to determine the expected ECL as at 31 December 2021.

Amounts arising from ECL

Loss allowance

The following tables show reconciliation from the opening to the closing balance of the loss allowance by class of financial instrument:

		202	21	
	Stage 1	Stage 2	Stage 3	Total
	USD	USD	USD	USD
Loans and advances to customers at amortised cost				
At 1 January	127,100	-	-	127,100
New financial assets originated	277,779	21,743	983,809	1,283,331
At 31 December	404,879	21,743	983,809	1,410,431
At 31 December (KHR'000 equivalents - Note 2.4)	1,649,477	88,581	4,008,038	5,746,096
At 31 December (KHR'000 equivalents – Note 2.4)	1,649,477	88,581 202		5,746,096
At 31 December (KHR'000 equivalents – Note 2.4)	1,649,477 Stage 1			5,746,096 Total
At 31 December (KHR'000 equivalents – Note 2.4)		202	20	
At 31 December (KHR'000 equivalents – Note 2.4) Loans and advances to customers at amortised cost	Stage 1	202 Stage 2	Stage 3	Total
	Stage 1	202 Stage 2	Stage 3	Total
Loans and advances to customers at amortised cost	Stage 1 USD	202 Stage 2	Stage 3	Total USD
Loans and advances to customers at amortised cost At 1 January	Stage 1 USD 59,583	202 Stage 2	Stage 3 USD	Total USD 59,583

C. Market risk

Market risk is the risk that changes in market prices – e.g. interest rates, foreign exchange rates and equity prices

- will affect the Bank's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

Interest rate risk

Interest rate risk refers to the volatility in net interest income as a result of changes in the levels of interest rate and shifts in the composition of the assets and liabilities. Interest rate risk is managed through close monitoring of returns on investment, market pricing and cost of funds. The potential reduction in net interest income from an unfavourable interest rate movement is regularly monitored against the risk tolerance limits set.

The table below summarises the Bank's exposure to interest rate risk. The table indicates the periods in which the financial instruments reprice or mature, whichever is earlier.

31 December 2021	Up to 1 month	> 1-3 months	> 3-6 months			Over 5 years	Non- interest bearing		Interest rate
	USD	USD	USD	USD	USD	USD	USD	USD	%
Financial assets									
Cash – gross	-	-	-	-	-	-	119,493,425	119,493,425	0%
Placements with other banks	-	5,542,061	-	-	-	-	-	5,542,061	2% to 4%
Statutory deposits	-	-	-	-	-	7,500,000	18,371,136	25,871,136	0% - 0.04%
Loans and advances to customers – gross	3,035,255	8,929,028	10,066,762	21,911,973	72,779,347	15,980,272	13,417,486	146,120,123	5% to 12%
Other investment – gross	-	-	23,411,128	-	-	-	-	23,411,128	6%
Guarantee deposit	-	-	-	-	-	-	838,481	838,481	Nil
	3,035,255	14,471,089	33,477,890	21,911,973	72,779,347	23,480,272	152,120,528	321,276,354	
Financial liabilities									
Deposits from other banks	-	519,716	10,200,315	3,038,048	-	-	2,241,980	16,000,059	2.5%-5%
Deposits from customers	94,713,013	9,440,336	58,948,783	23,898,589	27,315,435	-	47,629,863	261,946,019	1%-12%
Lease liabilities	20,080	40,462	61,455	117,370	666,059	1,368,694	-	2,274,120	6%
Other liabilities*	-	-	-	-	-	-	251,349	251,349	Nil
	94,733,093	10,000,514	69,210,553	27,054,007	27,981,494	1,368,693	50,123,192	280,471,547	
Interest sensitivity									
gap	(91,697,838)	4,470,575	(35,732,663)	(5,142,034)	44,797,853	22,111,578	101,997,336	40,804,807	
(KHR'000 equivalents –									
Note 2.4)	(373,576,992)	18,213,123	(145,574,869)	(20,948,647)	182,506,453	90,082,569	415,537,147	166,238,784	

^{*}Excludes payables to tax authority and prepayment

31 December 2020	Up to 1 month	> 1-3 months	> 3-6 months	> 6-12 months	>1 to 5 years	Over 5 years		Total	Interest rate
	USD	USD	USD	USD	USD	USD	USD	USD	%
Financial assets									
Cash – gross	-	-	-	-	-	-	68,398,389	68,398,389	0%
Placements with other banks	-	6,405,875	-	-	-	-	-	6,405,875	2%-4%
Statutory deposits	-	-	-	-	-	7,500,000	13,271,180	20,771,180	0% - 0.06%
Loans and advances to customers – gross	10,999,949	13,677,709	14,665,563	9,996,149	21,415,639	2,109,350	1,770,833	74,635,192	5%-12%
Other investment – gross	: -	-	23,266,377	-	-	-	-	23,266,377	6%
Guarantee deposit	-	-	-	-	-	-	504,871	504,871	Nil
	10,999,949	20,083,584	37,931,940	9,996,149	21,415,639	9,609,350	131,245,273	241,281,884	
Financial liabilities									
Deposits from other banks	-	520,754	3,007,603	3,038,047	-	-	9,114,096	15,680,500	0%-2.75%
Deposits from customers	73,504,998	17,672,406	47,065,792	19,889,090	2,988,173	-	13,259,700	174,380,159	0%-6.25%
Lease liabilities	18,482	37,189	84,156	115,699	706,086	1,545,819	-	2,507,431	6%
Other liabilities*	-	-	-	-	-	-	440,309	440,309	Nil
	73,523,480	18,230,349	50,157,551	23,042,836	3,694,259	1,545,819	22,814,105	193,008,399	
Interest									
sensitivity gap	(62,523,531)	1,853,235	(12,225,611)	(13,046,687)	17,721,380	8,063,531	108,431,168	48,273,485	
(KHR'000 equivalents -									

^{*}Excludes payables to tax authority and prepayment

Foreign currency exchange risk

Foreign currency exchange risk is the risk that the value of financial instruments will fluctuate due to changes in foreign exchange rates.

Concentration of currency risk

The amounts of financial assets and liabilities, by currency denomination, are as follows:

		Denomi	nation				
	USD equivalents						
31 December 2021	KHR	USD	Others	Total			
Financial assets							
Cash – gross	398,574	119,068,608	26,243	119,493,425			
Placements with other banks	-	5,542,061	-	5,542,061			
Statutory deposits	6,136	25,865,000	-	25,871,136			
Loans and advances to customers – gross	14,174,470	131,945,653	-	146,120,123			
Other investment – gross	-	23,411,128	-	23,411,128			
Guarantee deposit	-	838,481	-	838,481			
	14,579,180	306,670,931	26,243	321,276,354			
Financial liabilities							
Deposits from customers	30,892	261,915,127	-	261,946,019			
Deposits from other banks	839	15,999,220	-	16,000,059			
Lease liabilities	-	2,274,120	-	2,274,120			
Other liabilities*	-	251,349	-	251,349			
	31,731	192,959,529	-	280,471,547			
Net asset position	14,541,313	113,717,538	26,243	40,804,807			
KHR'000 equivalents (Note 2.4)	59,241,309	463,285,250	106,914	166,238,784			

		Denomi	nation				
	USD equivalents						
31 December 2020	KHR	USD	Others	Total			
Financial assets							
Cash – gross	226,833	68,153,845	17,711	68,398,389			
Placements with other banks – gross	-	6,405,875	-	6,405,875			
Statutory deposits	6,180	20,765,000	-	20,771,180			
Loans and advances to customers – gross	102,811	74,532,381	-	74,635,192			
Other investment – gross	-	23,266,377	-	23,266,377			
Guarantee deposit	-	504,871	-	504,871			
	335,824	193,628,349	17,711	193,981,884			
Financial liabilities							
Deposits from other banks	-	15,680,500	-	15,680,500			
Deposits from customers	48,870	174,331,289	-	174,380,159			
Lease liabilities	-	2,507,431	-	2,507,431			
Other liabilities*	-	440,309	-	440,309			
	48,870	192,959,529	-	193,008,399			
Net asset position	286,954	668,820	17,711	973,485			

^{*}Excludes payables to tax authority and prepayment

Sensitivity analysis

KHR'000 equivalents (Note 2.4)

Considering that other risk variables remain constant, the foreign currency revaluation sensitivity for the Bank as at reporting date is summarised as follows (only exposures in currencies that accounts for more than 5 percent of the net open positions are shown in its specific currency in the table below. For other currencies, these exposures are grouped as 'Others'):

1,160,729

2,705,377

71,641

3,937,747

	20	2021		20
	- 1% Depreciation			+ 1% Appreciation
	US\$	US\$	US\$	US\$
KHR	(145,413)	145,413	(2,808)	2,808
Others	(262)	262	(177)	177
	(145,675)	145,675	(2,985)	2,985
KHR'000 equivalents (Note 2.4)	(593,480)	593,480	(12,074)	12,074

D. Liquidity risk

'Liquidity risk' is the risk that the Bank will encounter difficulty in meeting obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. Liquidity risk arises from mismatches in the timing and amounts of cash flows, which is inherent to the Bank's operations and investments.

Management of liquidity risk

The Bank manages its liquidity through its Asset Liability Management Committee which is responsible for establishing the liquidity policy as well as monitoring liquidity on an ongoing basis. A Minimum Liquid Asset requirement has been established to ensure that the ratio of liquid assets to qualifying liabilities is subject to a minimum threshold at all times.

The table below summarises the Bank's assets and liabilities based on remaining contractual maturities. The expected cash flows of these assets and liabilities could vary significantly from what is shown in the table. For example, deposits from customers are not all expected to be withdrawn immediately.

31 December 2021	Up to 1 month	> 1-3 months	> 3-6 months	> 6-12 months	> 1 to 5 months	Over 5 years	No fixed maturity date	Total
	USD	USD	USD	USD	USD	USD	USD	USD
Financial liabilities								
Deposits from other banks	-	519,716	10,200,315	3,038,048	-	-	2,241,980	16,000,059
Deposits from customers	81,300,398	9,440,336	58,948,783	23,898,589	27,315,435	-	61,042,478	261,946,019
Lease liabilities – undiscounted	31,451	62,902	94,353	180,371	1,082,058	1,640,000	-	3,091,135
Other liabilities*	-	-	-	-	-	-	251,349	251,349
	81,331,849	10,022,954	69,243,451	27,117,008	28,397,493	1,640,000	63,535,807	281,288,562
Finance assets								
Cash – gross	-	-	-	-	-	-	119,493,425	119,493,425
Placements with other banks	-	5,542,061	-	-	-	-	-	5,542,061
Statutory deposits	-	-	-	-	-	-	25,871,136	25,871,136
Loans and advances to customers – gross	3,035,255	8,929,028	10,066,762	21,911,973	72,779,347	15,980,272	13,417,486	146,120,123
Other investment – gross	-	-	23,411,128	-	-	-	-	23,411,128
Guarantee deposit		-	-	-	-	-	838,481	838,481
	3,035,255	14,471,089	33,477,890	21,911,973	72,779,347	15,980,272	159,620,528	321,276,354
Maturity analysis gap	(78,296,594)	4,448,135	(35,765,561)	(5,205,035)	44,381,854	14,340,272	96,084,721	39,987,792
(KHR'000 equivalents – Note 2.4)	(318,980,324)	18,121,702	(145,708,896)	(21,205,313)	180,811,673	58,422,268	391,449,153	162,910,265

^{*}Excludes payables to tax authority and prepayment

31 December 2020	Up to 1 month	> 1-3 months	> 3-6 months	> 6-12 months	> 1 to 5 months	Over 5 years	Non-interest bearing	Total
	USD	USD	USD	USD	USD	USD	USD	USD
Financial liabilities								
Deposits from other banks	-	520,754	3,007,603	3,038,047	-	-	9,114,096	15,680,500
Deposits from customers	59,649,666	17,672,406	47,065,792	19,889,090	2,988,173	-	27,115,032	174,380,159
Lease liabilities - undiscounted	31,450	62,902	94,353	188,705	1,163,135	1,928,000	-	3,468,545
Other liabilities*	-	-	-	-	-	-	440,309	440,309
	59,681,116	18,256,062	50,167,748	23,115,842	4,151,308	1,928,000	36,669,437	193,969,513
Finance assets								
Cash – gross	-	-	-	-	-	-	68,398,389	68,398,389
Placements with other banks	-	6,405,875	-	-	-	-	-	6,405,875
Statutory deposits	-	-	-	-	-	-	20,771,180	20,771,180
Loans and advances to customers – gross	10,999,949	13,677,709	14,665,563	9,996,149	21,415,639	2,109,350	1,770,833	74,635,192
Other investment – gross	-	-	23,266,377	-	-	-	-	23,266,377
Guarantee deposit	-	-	-	-	-	-	504,871	504,871
	10,999,949	20,083,584	37,931,940	9,996,149	21,415,639	2,109,350	91,445,273	241,281,884
Maturity								
analysis gap	(48,681,167)	1,827,522	(12,235,808)	(13,119,693)	17,264,331	181,350	(54,775,836)	(47,312,371)
(KHR'000 equivalents –								
Note 2.4)	(196,915,321)	7,392,326	(49,493,843)	(53,069,159)	69,834,219	733,561	(221,568,257)	(191,378,541)

^{*}Excludes payables to tax authority and prepayment

E. Operational risk

The operational risk is the risk of losses arising from inadequate or failed internal processes, people or systems or from external factors. This risk is managed through established operational risk management processes, proper monitoring and reporting of the business activities by control and oversight provided by the senior Management. This includes legal, compliance, accounting and fraud risk.

The operational risk management entails the establishment of clear organizational structures, roles and control policies. Various internal control policies and measures have been implemented. These include the establishment of signing authorities, defining system parameters controls, streaming procedures and documentation ensuring compliance with regulatory and legal requirements. These are reviewed continually to address the operational risks of its banking business.

F. Capital management

Regulatory capital

The Bank's objectives when managing capital, which is a broader concept than the "equity" on the face of the statement of financial position, are:

- To comply with the capital requirements set by the NBC;
- To safeguard the Bank's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders; and
- To maintain a strong capital base to support the development of the business.

The Bank's policy is to maintain a strong capital base so as to maintain market confidence and to sustain further development of the business. The impact of the level of capital on shareholders' return is also recognised and the Bank recognised the need to maintain a balance between the higher returns that might be possible with greater gearing and advantages and security afforded by a sound capital position.

Capital allocation

The allocation of capital between specific operations and activities is, to a large extent, driven by optimisation of the return achieved on the capital allocated. The amount of capital allocated to each operation or activity is based primarily upon the regulatory capital.

31. Fair value measurement of financial instrument

Financial instruments comprise of financial assets and financial liabilities disclosed on Note 4.1. The Bank has an established framework and policies which provide guidance concerning the practical considerations, principles and analytical approaches for the establishment of prudent valuation for financial instruments measured at fair value.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The valuation of financial instruments is determined by reference to quoted prices in active markets or by using valuation techniques based on observable inputs or unobservable inputs. Management judgment is exercised in the selection and application of appropriate parameters, assumptions and modelling techniques where some or all of the parameter inputs are not observable in deriving fair value.

Valuation adjustment is also an integral part of the valuation process. Valuation adjustment is to reflect the uncertainty in valuations generally for products that are less standardised, less frequently traded and more complex in nature. In making a valuation adjustment, the Bank follow methodologies that consider factors such as liquidity, bid-offer spread, and unobservable prices and inputs in the market and uncertainties in the assumptions and parameters.

The Bank continuously enhance its design, validation methodologies and processes to ensure the valuations are reflective. The valuation models are validated both internally and externally, with periodic reviews to ensure the model remains suitable for its intended use.

The Bank classifies its financial instruments measured at fair value according to the following hierarchy, reflecting the significance of the inputs in making the fair value measurements:

Level 1

Inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active markets.

Level 2

Inputs to the valuation methodology include:

- · Quoted prices for similar assets and liabilities in active markets; or
- · Quoted prices for identical or similar assets and liabilities in non-active markets; or
- Inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.

Level 3

One or more inputs to the valuation methodology are unobservable and significant to the fair value measurement.

Financial assets and financial liabilities are classified as Level 1 when the valuation is based on quoted prices for identical assets or liabilities in active markets.

Financial assets and financial liabilities are regarded as being quoted in an active market if the prices are readily available from a published and reliable source and those prices represent actual and regularly occurring market transactions on an arm's length basis.

When fair value is determined using quoted prices of similar assets and liabilities in active markets or quoted prices of identical or similar assets and liabilities in non-active markets, such assets and liabilities are classified as Level 2. In cases where quoted prices are generally not available, the Bank determine fair value based upon valuation techniques that use market parameters as inputs. Most valuation techniques employ observable market data, including but not limited to, yield curves, equity prices, volatilities and foreign exchange rates.

Financial assets and financial liabilities are classified as Level 3 if their valuation incorporates significant inputs that are not based on observable market data. Such inputs are determined based on observable inputs of a similar nature, historical observations or other analytical techniques.

If prices or quotes are not available for an instrument or a similar instrument, fair value will be established by using valuation techniques or Mark-to-market Model. Judgment may be required to assess the need for valuation adjustments to appropriately reflect unobservable parameters. The valuation models shall also consider relevant transaction data such as maturity. The inputs are then benchmarked and extrapolated to derive the fair value.

The Bank did not have significant amounts of financial instruments measured at fair value.

Financial instruments not measured at fair value

As at the reporting date, the fair values of financial instruments of the Bank approximate their carrying amounts.

The estimated fair values are based on the following methodologies and assumptions:

Loans and advances

The fair value of loans and advances is based on observable market transactions. Where observable market transactions are not available, fair value is estimated using valuation models, such as discounted cash flow techniques. Input into the valuation techniques includes expected lifetime credit losses, interest rates, prepayment rates and primary origination or secondary market spreads. For collateral-dependent impaired loans, the fair value is measured based on the value of the underlying collateral.

Input into the models may include data from third party and information obtained from other market participants, which includes observed primary and secondary transactions. Its carrying value approximates to fair value at the reporting date.

Deposits and placements with other banks

Deposits and placements with other banks include current accounts which are non-interest bearing, savings deposits and short-term deposits. The fair value of deposits and placements with other banks approximate their carrying values at the reporting date due to the relatively short maturity of these instruments.

Other investment

This represents deposits to buy gold from Asia Investment and Financial Services Sole Co., Ltd., a shareholder whereby Asia Investment and Financial Services Sole Co., Ltd. agreed to provide a guaranteed return of 6% per annum that are measured at amortised cost because their fair value cannot be reliably measured.

Deposits from other banks and customers

The fair value of deposits and placements of other banks and financial institutions and deposits from customers with maturities of less than one year approximates their carrying amount due to the relatively short maturity of these instruments. The fair value of deposits and placements of other banks and financial institutions and deposits from customers with remaining maturities of more than one year are expected to approximate their carrying amount due to the Bank offered similar interest rate of the instrument with similar maturities and terms.

The estimated fair value of deposits with no stated maturities, which includes non-interest bearing deposits, deposits payable on demand is the amount payable at the reporting date.

Other assets and other liabilities

The carrying amounts of other financial assets and other financial liabilities are assumed to approximates their fair values as these items are not materially sensitive to the shift in market interest rates.

32. Events after the reporting date

Except for the NBC issued Circular No. B7.021.2314 on Classification and Provisioning Requirements on Restructured Loans, as disclosed in Note 4.1 to the financial statements, there have been no significant events occurring after the end of the reporting period and the date of authorization of these financial statements, which would require adjustments or disclosures to be made in the financial statements.

33. Authorization of financial statements

The financial statements as at 31 December 2021 and for the year then ended were approved for issue by the Board of Directors on 28 March 2022.



B.I.C (Cambodia) Bank Plc.

No. 462, Preah Monivong Blvd. (93), Sangkat Tonle Bassac, Khan Chamkarmon, Phnom Penh Kingdom of Cambodia



www.bicbank.com.kh



Follow Us

